



# **Southwest Wisconsin Technical College**

## **District Board Meeting**

**Regular Meeting**

**October 23, 2025**

Southwest Tech  
1800 Bronson Boulevard  
Fennimore, WI  
Room 430

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## **Annotated Agenda**



### **DISTRICT BOARD MEETING NOTICE/AGENDA**

Thursday, October 23, 2025

6:00 p.m. – Regular District Board Meeting

1800 Bronson Boulevard, Fennimore, WI 53809

Conference Room 430

### **ANNOTATED AGENDA**

#### **OPEN MEETING**

The following statement will be read: “The Southwest Wisconsin Technical College District Board’s October 23, 2025, regular meeting is called to order. This is open to the public and in compliance with State Statutes. Notice has been sent to the press, posted on the College’s website at [www.swtc.edu/about/board/meetings](http://www.swtc.edu/about/board/meetings), and posted on campus, CESA 3, and the Fennimore City Office in an attempt to make the general public aware of the time, place, and agenda.”

#### **A. Roll Call**

#### **B. Reports/Forums/Public Input**

#### **ADJOURN TO CLOSED SESSION**

#### **A. Consideration of adjourning to a closed session for the purpose of**

- 1. Discussing potential legal situations per Wisconsin Statutes 19.85(1)(g)** {Conferring with legal counsel for the governmental body who is rendering oral or written advice concerning strategy to be adopted by the body with respect to litigation in which it is or is likely to become involved.}
- 2. Discussing potential presidential candidates and evaluative criteria per Wisconsin Statutes 19.85(1)(c)** {Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.}

#### **B. Approval of September 25, 2025, and October 10, 2025, Closed Session Minutes**

#### **RECONVENE TO OPEN SESSION**

#### **A. Action, if necessary, on Closed Session Items**

#### **CONSENT AGENDA**

#### **A. Approval of Agenda**

The October 23, 2025, regular meeting agenda is included in the electronic Board material.

**B. Approval of September 25, 2025, Regular Board Meeting Minutes**

The September 25, 2025, regular meeting minutes are included with the electronic Board material.

**C. Approval of October 10, 2025, Special Board Meeting Minutes**

The October 10, 2025, special meeting minutes are included with the electronic Board material.

**D. Financial Reports**

**1. Purchases Greater than \$2,500**

**2. Treasurer's Cash Balance**

**3. Budget Control**

Each report is available electronically with all other Board materials.

**E. Contract Revenue**

There were four contracts totaling \$11,106.25 in September 2025, presented for Board approval. The Contract Revenue Report is included within the electronic Board packet of meeting information.

**F. Personnel Items**

The Personnel Report includes recommendations for two new hires, one promotion/transfer, and three retirements. The report is included in the electronic Board meeting packet.

**OTHER ITEMS REQUIRING BOARD ACTION**

**A. Approval of Updated Capital Project Financing Plan**

Caleb White, Interim President and Vice President for Administrative Services, will review with the Board a proposal to amend the College's capital project financing plan. The updated plan is included within the electronic packet of meeting materials.

**Recommendation:** *Approve, as presented, the Updated Capital Project Financing Plan.*

**B. Resolution Authorizing the Issuance of Not to Exceed \$4,500,000 General Obligation Promissory Notes, Series 2025A; and Setting the Sale**

Mr. White will present the following: Up to \$700,000 for the public purpose of paying the cost of building remodeling and improvement projects, and up to \$3,800,000 for the public purpose of paying the costs of the acquisition of movable equipment, are being requested. The resolution is included within the electronic Board packet of materials.

**Recommendation:** *Approve the Resolution Authorizing the Issuance of Not to Exceed \$4,500,000 General Obligation Promissory Notes, Series 2025A; and Setting the Sale.*

**C. Resolution for Providing Tax Levy for the Year 2025**

Included within the electronic packet of meeting materials are the College's 2025 levy proposal, a levy historical document, and the 2025 resolution authorizing Southwest

Wisconsin Technical College to levy taxes for 2025 for \$5,325,000 for operational expenses and \$6,900,000 for debt retirement for a total tax levy of \$12,225,500. This resolution will be presented for Board approval. Mr. White will present this information at the meeting.

**Recommendation:** *Approve, as presented, the Resolution Providing for Tax Levy for the Year 2025.*

**D. Approval of Fund & Account Transfers (2024-25 Budget Modifications)**

Information on the budget modifications is available electronically with all other Board material. Mr. White will present a financial review followed by a review of the changes to the following funds: General, Capital, and Enterprise.

**Recommendation:** *Approve, as presented, the 2024-25 Budget Modifications.*

**E. Approval of Benefits and Compensation Proposal**

The electronic Board packet of meeting information includes a proposal for Benefits and Compensation. Mr. White will review the proposal and request approval at the meeting.

**Recommendation:** *Approve, as presented, the Benefits and Compensation Proposal.*

**F. Approval of Wisconsin Code of Ethics Resolution**

A resolution identifying the College employees subject to the Wisconsin Code of Ethics for Public Officials and Employees is included in this month's electronic Board packet. This annual resolution is presented to the Board for approval.

**Recommendation** – *Approve, as presented, the 2025 Code of Ethics Resolution.*

**BOARD MONITORING OF COLLEGE EFFECTIVENESS**

**A. Review of Purchasing Activity**

Included in the electronic board meeting packet is a six-year Purchase Card Activity Summary report and a listing of the FY2025 >\$50,000 Vendors.

**B. Staffing Update**

Krista Weber, Chief Human Resources Officer, will provide an update on College staffing. A summary is included with the Board material.

**INFORMATION AND CORRESPONDENCE**

**A. Enrollment & Application Reports and Student Success Scoreboard**

**1. FTE Comparison Report**

**2. 2025-26 Program Application Comparison Reports**

**i. Comparison to October 2023**

**ii. Comparison to November 2024**

**3. Student Success Scoreboard**

Katie Glass, Chief Communications Officer, and Holly Clendenen, Chief Student Services Officer, will share insights on this month's reports.

**B. Presidential Search Update**

Included in the electronic Board meeting packet is a summary highlighting the Search's process thus far. Connie Haberkorn, Human Resources Director and Presidential Search Liaison, will be present at the meeting to answer questions the Board may have.

**C. Chairperson's Report**

**1. District Boards Association (DBA) Personnel Change**

**2. WTCS Board Meeting at Southwest Tech, November 4-5, 2025**

**3. Joint Meeting: SWTC District/Foundation/Real Estate Foundation Boards – November 19, 2025**

**D. Interim College President's Report**

**1. Overview of the October 22, 2025, College Inservice**

**2. Rural Community Colleges Article**

The electronic Board packet of materials includes an article that will be briefly discussed during the meeting.

**3. College Happenings**

**E. Other Information Items**

**ESTABLISH BOARD AGENDA ITEMS FOR NEXT MEETING (REGULAR MEETING)**

**A. Agenda**

**1. Approval of Board Monitoring Report: Student Access and Success**

**2. Resolution Awarding the Sale of \$4,500,000 General Obligation Promissory Notes, Series 2025A**

**3. Review of 2026-27 Budget Process**

**4. SWTC Real Estate Foundation and Foundation Quarterly Reports**

**5. American Association of Community Colleges (AACC) Membership**

**B. Time and Place**

TBD

**ADJOURNMENT**

## **Open Meeting**

The following statement will be read: “The Southwest Wisconsin Technical College District Board’s October 23, 2025, regular meeting is called to order. This is open to the public and in compliance with State Statutes. Notice of the meeting has been sent to the press and posted on the College’s website at [www.swtc.edu/about/board/meetings](http://www.swtc.edu/about/board/meetings). Notice is also posted on Campus, CESA3, and the Fennimore City Office to make the general public aware of the time, place, and agenda of the meeting.”

### ***A. Roll Call***

### ***B. Reports/Forums/Public Input***

## **Adjourn to Closed Session**

### ***A. Consideration of adjourning to a closed session for the purpose of***

- 1. Discussing potential legal situations per Wisconsin Statutes 19.85(1)(g)** {Conferring with legal counsel for the governmental body who is rendering oral or written advice concerning strategy to be adopted by the body with respect to litigation in which it is or is likely to become involved.}
- 2. Discussing potential presidential candidates and evaluative criteria per Wisconsin Statutes 19.85(1)(c)** {Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.}

### ***B. Approval of Closed Session Minutes from September 25, 2025, and October 10, 2025***

## **Reconvene to Open Session**

### ***A. Action, if necessary, on Closed Session Items***

## **Consent Agenda**

### ***A. Approval of Agenda***



## **DISTRICT BOARD MEETING NOTICE/AGENDA**

Thursday, October 23, 2025

6:00 p.m. – Regular District Board Meeting  
1800 Bronson Boulevard, Fennimore, WI 53809  
Conference Room 430

### **AGENDA**

#### **OPEN MEETING**

The following statement will be read: “The Southwest Wisconsin Technical College District Board’s October 23, 2025, regular meeting is called to order. This is open to the public and in compliance with State Statutes. Notice has been sent to the press, posted on the College’s website at [www.swtc.edu/about/board/meetings](http://www.swtc.edu/about/board/meetings), and posted on campus, CESA 3, and the Fennimore City Office in an attempt to make the general public aware of the time, place, and agenda.”

- A. Roll Call
- B. Reports/Forums/Public Input

#### **ADJOURN TO CLOSED SESSION**

- A. Consideration of adjourning to a closed session for the purpose of
  - 1. Discussing potential legal situations per Wisconsin Statutes 19.85(1)(g) {Conferring with legal counsel for the governmental body who is rendering oral or written advice concerning strategy to be adopted by the body with respect to litigation in which it is or is likely to become involved.}
  - 2. Discussing potential presidential candidates and evaluative criteria per Wisconsin Statutes 19.85(1)(c) {Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.}
- B. Approval of September 25, 2025, and October 10, 2025, Closed Session Minutes

#### **RECONVENE TO OPEN SESSION**

- A. Action, if necessary, on Closed Session Items

#### **CONSENT AGENDA**

- A. Approval of Agenda
- B. Approval of September 25, 2025, Regular Board Meeting Minutes
- C. Approval of October 10, 2025, Special Board Meeting Minutes
- D. Financial Reports
  - 1. Purchases Greater than \$2,500
  - 2. Treasurer’s Cash Balance
  - 3. Budget Control

- E. Contract Revenue
- F. Personnel Items

#### **OTHER ITEMS REQUIRING BOARD ACTION**

- A. Approval of Updated Capital Financing Plan
- B. Resolution Authorizing the Issuance of Not to Exceed \$4,500,000 General Obligation Promissory Notes, Series 2025A; and Setting the Sale
- C. Resolution for Providing Tax Levy for the Year 2025
- D. Approval of Fund & Account Transfers (2024-25 Budget Modifications)
- E. Approval of Benefits and Compensation Proposal
- F. Approval of Wisconsin Code of Ethics Resolution

#### **BOARD MONITORING OF COLLEGE EFFECTIVENESS**

- A. Review of Purchasing Activity
- B. Staffing Update

#### **INFORMATION AND CORRESPONDENCE**

- A. Enrollment & Application Reports and Student Success Scoreboard
  - 1. FTE Comparison Report
  - 2. 2025-26 Program Application Report
    - i. Comparison to October 2023
    - ii. Comparison to November 2024
  - 3. Student Success Scoreboard
- B. Presidential Search Update
- C. Chairperson's Report
  - 1. District Boards Association (DBA) Personnel Change
  - 2. WTCS Board Meeting at Southwest Tech, November 4-5, 2025
  - 3. Joint Meeting: SWTC District/Foundation/Real Estate Foundation Boards – November 19, 2025
- D. Interim College President's Report
  - 1. Overview of the October 22, 2025, College Inservice
  - 2. Rural Community Colleges Article
  - 3. College Happenings
- E. Other Information Items

#### **ESTABLISH BOARD AGENDA ITEMS FOR NEXT MEETING (REGULAR MEETING)**

- A. Agenda
  - 1. Approval of Board Monitoring Report: Student Access and Success
  - 2. Resolution Awarding the Sale of \$4,500,000 General Obligation Promissory Notes, Series 2025A
  - 3. Review of 2026-27 Budget Process
  - 4. SWTC Real Estate Foundation and Foundation Quarterly Reports
  - 5. American Association of Community Colleges (AACC) Membership

B. Time and Place - TBD

### **ADJOURNMENT**

{FACILITIES AT SOUTHWEST TECH ARE HANDICAP ACCESSIBLE. FOR ALL ACCOMMODATIONS, CALL 608-822-2632 OR E-MAIL [DISABILITYSERVICES@SWTC.EDU](mailto:DISABILITYSERVICES@SWTC.EDU).}

## ***B. Minutes from the September 25, 2025, Regular Board Meeting***



### **MINUTES OF A REGULAR MEETING FOR THE BOARD OF DIRECTORS OF SOUTHWEST WISCONSIN TECHNICAL COLLEGE SEPTEMBER 25, 2025**

The Board of Southwest Wisconsin Technical College met in an open session of a regular meeting commencing at 6:01 p.m. on September 25, 2025, in Conference Room 430 on the District Campus located at 1800 Bronson Boulevard in the City of Fennimore, Grant County, Wisconsin.

The following members were present:

David Blume, Charles Bolstad, Kent Enright, Jeanne Jordie, Chris Prange, Don Tuescher, Steve Williamson, and Jane Wonderling. Absent: Theresa Braudt

Others present for all, or a portion of the meeting, included:

Caleb White, Interim President and Vice President for Administrative Services, and College Staff: Heath Ahnen, Karen Campbell, Holly Clendenen, Dennis Cooley, Karen Farner, Katie Glass, Mandy Henkel, Christina Hill, Dan Imhoff, Cynde Larsen, Kim Maier, Isabelle Manning, Lori Needham, Nicole Nelson, Kris Schoville, Amy Seeboth-Wilson, Gabby Snider, Krista Weber.

Chairperson Prange called the meeting to order. Proof of notice was given as to the time, place, and purpose of the meeting. The following is the official agenda:



#### **DISTRICT BOARD MEETING NOTICE/AGENDA**

Thursday, September 25, 2025

6:00 p.m. – Regular District Board Meeting

1800 Bronson Boulevard, Fennimore, WI 53809

Conference Room 430

#### **AGENDA**

### **OPEN MEETING**

The following statement will be read: "The Southwest Wisconsin Technical College District Board's September 25, 2025, regular meeting is called to order. This is open to the public and in compliance with State Statutes. Notice has been sent to the press, posted on the College's website at [www.swtc.edu/about/board/meetings](http://www.swtc.edu/about/board/meetings),

and posted on campus, CESA 3, and at the Fennimore City Office in an attempt to make the general public aware of the time, place, and agenda.”

- A. Roll Call
- B. Reports/Forums/Public Input

#### **INFORMATION AND CORRESPONDENCE**

- A. Overview of the September 27, 2025, SWTC Celebration & Open House

#### **ADJOURN TO CLOSED SESSION**

- A. Consideration of adjourning to a closed session for the purpose of
  - 1. Discussing employee compensation per Wisconsin Statutes 19.85(1)(c) {Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.}
  - 2. Discussing potential legal situation per Wisconsin Statutes 19.85(1)(g) {Conferring with legal counsel for the governmental body who is rendering oral or written advice concerning strategy to be adopted by the body with respect to litigation in which it is or is likely to become involved.}
  - 3. Discussing potential presidential candidates and evaluative criteria per Wisconsin Statutes 19.85(1)(c) {Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.}
- B. Approval of August 28, 2025, Closed Session Minutes

#### **RECONVENE TO OPEN SESSION**

- A. Action, if necessary, on Closed Session Items

#### **CONSENT AGENDA**

- A. Approval of Agenda
- B. Approval of August 28, 2025, Board Meeting Minutes
- C. Financial Reports
  - 1. Purchases Greater than \$2,500
  - 2. Treasurer’s Cash Balance
  - 3. Budget Control
- D. Contract Revenue
- E. Personnel Items
- F. Approval of Amendment to the July 14, 2025, Annual Board Meeting Minutes

#### **OTHER ITEMS REQUIRING BOARD ACTION**

- A. Approval of Concept Review: Clinical Medical Assistant (Program 30-509-5)
- B. Approval of Board Monitoring Report: Compliance

#### **BOARD MONITORING OF COLLEGE EFFECTIVENESS**

- A. Staffing Update

#### **INFORMATION AND CORRESPONDENCE**

- A. Enrollment Report and Student Success Scoreboard
  - 1. FTE Comparison Report
  - 2. Student Success Scoreboard
- B. Chairperson’s Report
  - 1. Presidential Search Update
  - 2. WCTC 2025 Biennial Legal Issues Conference (Oct. 16-17, 2025) & District Boards Association Fall Meeting (Oct. 17-18, 2025) at Waukesha County Technical College
- C. Interim College President’s Report
  - 1. November Joint Board Proposal

- 2. District Boards Association Survey
- 3. College Happenings
- D. Other Information Items

**ESTABLISH BOARD AGENDA ITEMS FOR NEXT MEETING (REGULAR MEETING)**

- A. Agenda
  - 1. Approval of Bid: Laser Welder
  - 2. Resolution for Adoption of 2025 Tax Levy
  - 3. Fund & Account Transfers (2024-25 Budget Modifications)
  - 4. Review of Purchasing Activity
  - 5. WI Code of Ethics Resolution
- B. Date, Time, and Place  
Thursday, October 23, 2025, 6:00 p.m., Southwest Tech Conference Room 430, 1800 Bronson Blvd,  
Fennimore, WI 53809

**ADJOURNMENT**

{FACILITIES AT SOUTHWEST TECH ARE HANDICAP ACCESSIBLE. FOR ALL ACCOMMODATIONS, CALL 608-822-2632 OR E-MAIL [DISABILITYSERVICES@SWTC.EDU](mailto:DISABILITYSERVICES@SWTC.EDU).}

A summary highlighting the events of the upcoming September 27, 2025, Southwest Tech Celebration and Open House was given by the following members of the event's core planning team: Christina Hill, Dining Services Manager/Lead Chef; Isabelle Manning, HR Generalist; Nicole Nelson, Bookstore Manager; and Gabby Snider, Administrative Assistant. The day will include campus tours, program showcases, guest speakers, live music, food prepared by SWTC, food trucks, and children's entertainment.

Mr. Bolstad moved, seconded by Mr. Blume, to adjourn to closed session to discuss employee compensation per Wis. Stats. 19.85(1)(c) {Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility}; a potential legal situation per Wisconsin Statutes 19.85(1)(g) {Conferring with legal counsel for the governmental body who is rendering oral or written advice concerning strategy to be adopted by the body with respect to litigation in which it is or is likely to become involved}; and potential presidential candidates and evaluative criteria Wis. Stats. 19.85(1)(c) {Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.} Upon roll call vote, all present members voted in the affirmative: Mr. Blume, Mr. Bolstad, Mr. Enright, Ms. Jordie, Mr. Tuescher, Mr. Williamson, Ms. Wonderling, and Mr. Prange. The motion carried, and the meeting adjourned to a closed session at 6:14 p.m. The Board reconvened to open session at 6.49 p.m.

After a review of the Consent Agenda, including the September 25, 2025, agenda; the August 28, 2025, Board meeting minutes; financial reports, nine contracts totaling \$33,890.00 in August 2025; employment recommendations of Thomas Moravits, Electrical Power Distribution Lab Assistant, and Stacia Stephenson, Director of Foundation; the retirement of Margaret Chubb, Financial Aid Assistant/Accounting Bursar; and an amendment to the July

14, 2025, Board meeting minutes, Mr. Bolstad moved, seconded by Mr. Blume, to approve the Consent Agenda, as presented. Motion adopted.

A Concept Review for a Technical Diploma in Clinical Medical Assistant (Program Number 30-509-5) was presented by Cynde Larsen, Chief Academic Officer; Kris Schoville, Academic Lead/Medical Assistant Instructor; and Karen Farner, Academic Lead/Medical Lab Tech Program Director/Instructor. It was noted that the new program is a restructuring of the current Medical Assistant program, transitioning from a two-semester format to a three-semester format consisting of three 8-week sections. The revision will adjust the program's total credits from 28 to 24. Mr. Tuescher moved, seconded by Mr. Enright, to approve the Concept Review for the Clinical Medical Assistant Technical Diploma (Program 30-509-5). The next step in the process will be a review and approval by the Wisconsin Technical College System's District Board.

Mandy Henkel, Executive Director of College Effectiveness/Accreditation, and Karen Campbell, Compliance Officer, presented the September 2025 Board Monitoring Report-Compliance. Ms. Henkel reported that the College is in its ninth year of a ten-year Higher Learning Commission accreditation cycle. The upcoming comprehensive evaluation visit, including a federal compliance review, is scheduled for November 30–December 1, 2026. Preparations include emphasizing evidence collection, continuous improvement documentation, and stakeholder engagement. In addition, as part of the report, Ms. Campbell reviewed the fiduciary compliance responsibilities of Board members. Mr. Williamson moved, seconded by Mr. Enright, to approve, as presented, the September 2025 Board Monitoring Report – Compliance. Motion adopted.

The College Staffing report was provided by Krista Weber, Chief Human Resources Officer. Current postings include Software Development Instructor, Medical Laboratory Technician Instructor, and a Driver's Education Program Coordinator (internal posting).

Katie Glass, Chief Communications Officer, presented the Enrollment/FTE Comparison Report. FTE enrollments are remaining steady compared to the same period last year with a .8% increase.

Holly Clendenen, Chief Student Services Officer, provided an update on the monthly Student Success Scoreboard. As of September 15, 2025, 771 program students and 106 dual credit students, who are currently taking a class, have completed a Success Plan. There are 54 potential future students with a completed success plan who have applied and are accepted but are not yet taking any classes. This month, the report introduces reporting data on Adult Education and English Language Learning (ELL) students. Seven ELL students with a completed plan are currently taking a class at Southwest Tech. Data also indicates that 43% of 2025-26 students who reported an initial financial gap have seen a reduction in the gap.

Under the Chairperson's Report:

- Presidential Search Update:
  - Two planning meetings have been held thus far with the consulting firm, AGB Search, and an aggressive, yet adjustable, timeline has been established.
  - The Search Committee is almost finalized.
  - Board Chairperson, Chris Prange, is attending all meetings as a non-voting member of the committee. If one of the board members needs to step down from the committee, he will then be prepared to step in as a voting member.
- WTCS 2025 Biennial Legal Issues Conference (Oct. 16-17, 2025) & District Boards Association Fall Meeting (Oct. 17-18, 2025) at Waukesha County Technical College. The legal conference will not be virtual. Board member Kent Enright plans to attend.

Under the Interim College President's Report and College Happenings:

- November Joint Board Proposal: Discussion regarding a District Board meeting with the Foundation and Real Estate Foundation, the afternoon of November 19 (the same day as the Foundation's Scholarship Reception). The Board decided to schedule the meeting with the understanding that not every District Board member will be able to attend.
- The Board provided feedback to Mr. White that will assist him in completing a District Boards Association Survey.
- Under College Happenings:
  - Financial auditors are on campus this week.
  - The Nursing program concluded an accreditation visit for student success and program quality. Additional reviews for Midwifery and Radiography are upcoming.
  - The Child Care Center again earned a 4-star YoungStar rating, recognizing its safe, high-quality learning environment.
  - The Veterans Affairs Compliance Survey was completed with no findings.
  - The ERP core team continues to meet each week, pushing initiatives.
  - The Solar field is now totally functioning.

There were no items reported under Other Information Items.

With no further business to come before the Board, Ms. Wonderling moved to adjourn the meeting, with Mr. Blume seconding the motion. The motion carried, and the meeting adjourned at 8:27 p.m.

---

*Kent Enright, Secretary*

## ***C. Minutes from the October 10, 2025, Special Board Meeting***



### **MINUTES OF A SPECIAL MEETING FOR THE BOARD OF DIRECTORS OF SOUTHWEST WISCONSIN TECHNICAL COLLEGE**

The Board of Southwest Wisconsin Technical College met remotely over Zoom in an open session of a special meeting commencing at 8:33 a.m. on October 10, 2025.

The following members were present:

David Blume, Charles Bolstad, Theresa Braudt (arrived at 9:27 a.m.), Kent Enright, Chris Prange, and Jane Wonderling. Absent: Jeanne Jordie, Don Tuescher, and Steve Williamson

Others in attendance:

Fred Moore and Jeanne Jacobs of AGB Search; Connie Haberkorn, Human Resources Director & Presidential Search Liaison; Lori Needham, Executive Assistant; Kajal Patel, SWTC Student Ambassador; Theresa Sander, Biddick Inc.; CoraBeth Schmitz, Student Financial Assistance Manager; Kris Schoville, Academic Lead/Medical Assistant Instructor and SWTC Foundation President; John Troxel, Network Administrator

Chairperson Prange called the meeting to order. Proof of notice was given as to the time, place, and purpose of the meeting. The following is the official agenda:



#### **DISTRICT BOARD MEETING NOTICE/AGENDA**

8:30 a.m., Friday, October 10, 2025

Remote via Zoom

*(Please contact Lori Needham at [lneedham@swtc.edu](mailto:lneedham@swtc.edu) for Zoom link information.)*

#### **AGENDA**

##### **OPEN MEETING**

The following statement will be read: "The Southwest Wisconsin Technical College District Board's October 10, 2025, special meeting is called to order. This is open to the public and in compliance with State Statutes. Notice has been sent to the press, posted on the College's website at [www.swtc.edu/about/board/meetings](http://www.swtc.edu/about/board/meetings), and posted on campus, CESA 3, and at the Fennimore City Office in an attempt to make the general public aware of the time, place, and agenda."

A. Roll Call

##### **ADJOURN TO CLOSED SESSION**

A. Consideration of adjourning to a closed session for the purpose of

1. Discussing information that, if made available to the general public, would advantage a future candidate over a candidate who was not aware of that information per Wisconsin Statutes 19.85(1)(c) {Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.}

2. Discussing information that, if made available to the general public, would advantage a future candidate over a candidate who was not aware of that information per Wisconsin Statutes 19.85(1)(e) {Deliberating or negotiating the purchasing of public properties, investing of public funds, or conducting other specified public business, whenever competitive or bargaining reasons require a closed session.}

#### **RECONVENE TO OPEN SESSION**

B. Action, if necessary, on Closed Session Items

#### **ADJOURNMENT**

{FACILITIES AT SOUTHWEST TECH ARE HANDICAP ACCESSIBLE. FOR ALL ACCOMMODATIONS, CALL 608-822-2632 OR E-MAIL [DISABILITYSERVICES@SWTC.EDU](mailto:DISABILITYSERVICES@SWTC.EDU).}

Mr. Bolstad moved, seconded by Mr. Enright, to adjourn to closed session to discuss information that, if made available to the general public, would advantage a future candidate over a candidate who was not aware of that information per Wisconsin Statutes 19.85(1)(c) {Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.} and 19.85(1)(e) {Deliberating or negotiating the purchasing of public properties, investing of public funds, or conducting other specified public business, whenever competitive or bargaining reasons require a closed session.} Upon roll call vote, all present members voted in the affirmative: Mr. Blume, Mr. Bolstad, Mr. Enright, Ms. Wonderling, and Mr. Prange. The motion carried, and the meeting adjourned to a closed session at 8:34 a.m. No action was taken during the closed session.

With no further business to come before the Board, Mr. Enright moved to adjourn the meeting, with Ms. Wonderling seconding the motion. The motion carried, and the meeting adjourned at 10:31 a.m.

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*Kent Enright, Secretary*

## D. Financial Reports

### 1. Purchases Greater than \$2,500

| SOUTHWEST WISCONSIN TECHNICAL COLLEGE<br>PURCHASES GREATER THAN \$2,500<br>FOR THE PERIOD 09/01/2025 - 09/30/2025 |                          |                                    |            |
|-------------------------------------------------------------------------------------------------------------------|--------------------------|------------------------------------|------------|
| Vendor                                                                                                            | Expenditure<br>Invoice # | Description                        | Amount     |
| Sikich                                                                                                            | 9.5.25                   | September, 2025 Sikich             | 277,069.82 |
| Anthology                                                                                                         | ANTH-INV-032992          | 7.1-6.30.26                        | 270,262.30 |
| Jackson & Associates                                                                                              | 7750-1                   | REROOF                             | 146,000.00 |
| Vanguard                                                                                                          | VCI-INV067847            | HP ELITEBOOK 860s                  | 133,794.34 |
| IRS                                                                                                               | 9.26.25                  | 941 Tax Deposit - 2205             | 125,500.24 |
| IRS                                                                                                               | 9.12.25                  | Form 941 Tax Payment - 2205        | 121,739.53 |
| Vanguard                                                                                                          | VCI-INV067938            | HP ELITEONE 840 G9                 | 105,268.50 |
| SWTC REF                                                                                                          | FALL '25 HOUSING         | Fall '25 HOUSING                   | 82,950.41  |
| Brown's West Branch                                                                                               | 1FTBF2B66NEE20196        | 2022 Ford F-250 Super Duty         | 40,170.00  |
| AGB                                                                                                               | 12501                    | PRESIDENTIAL SEARCH                | 33,500.00  |
| Vanguard                                                                                                          | VCI-INV068066            | LAPTOP BACKPACKS                   | 27,990.00  |
| Garland                                                                                                           | CI-GUS0253251            | Roofing Material                   | 27,876.11  |
| Vanguard                                                                                                          | VCI-INV067937            | HP ELITE MINIS                     | 26,854.00  |
| SHI                                                                                                               | B20318089                | CheckPoint Cyber Security Solution | 26,349.10  |
| WI DOR- PR                                                                                                        | 9.26.25                  | WI State Tax Deposit               | 20,587.28  |
| WI DOR- PR                                                                                                        | 9.12.25 TAX              | WI State Tax Deposit               | 20,164.26  |
| Marco                                                                                                             | INV14341896              | MITEL SOFTWARE                     | 15,474.70  |
| Garland                                                                                                           | CI-GUS0253349            | Roof Materials                     | 15,230.29  |
| LaCoona                                                                                                           | 236                      | CREDITS FOR TRAINING               | 12,600.00  |
| Great West                                                                                                        | 9.29.25                  | 457 Contributions                  | 12,155.60  |
| Great West                                                                                                        | 9.15.25                  | 457 Contributions                  | 12,153.09  |
| Great West                                                                                                        | 9.2.25                   | 457 Deductions                     | 12,107.57  |
| WI Tech Coll System                                                                                               | 260017                   | 2025-26 Annual FQAS                | 10,279.05  |
| Dubuque Glass                                                                                                     | 72146                    | 3 ALUMINUM DOORS                   | 9,500.65   |
| Elsevier                                                                                                          | HEI1000025468            | ESSENTIALS FOR NURSING             | 8,592.36   |
| SWTC REF                                                                                                          | PERV TERM HOUSING        | Housing - previous term            | 7,847.48   |
| Husch Blackwell                                                                                                   | 3805753                  | GENERAL CORP                       | 7,507.50   |
| Garland                                                                                                           | CI-GDI0026556            | FLAT STOCK 24G                     | 6,673.80   |
| Associated - PR ADMI                                                                                              | 9.3.25                   | 09.03.25 HRA                       | 6,327.70   |
| National Business                                                                                                 | ZK273548-KRU             | ARMLESS POLY STACK CHAIRS          | 5,593.50   |
| WI Library Services                                                                                               | 504273                   | FILMS ON DEMAND                    | 5,342.92   |

| Vendor               | Expenditure Invoice # | Description               | Amount         |
|----------------------|-----------------------|---------------------------|----------------|
| Snap-on              | ARV/65946766          | HANDHELD GAS ANALYZER     | 5,281.08       |
| Jackson & Associates | 7750                  | WOOD FIBER FRO REROOF     | 5,247.20       |
| US Omni              | 9.15.25 ASCENSUS      | 403B Contributions        | 4,738.13       |
| Magellan P           | 46693                 | SWTC STICKERS             | 4,560.00       |
| HBS                  | 830806-H              | VMWARE UPDATES            | 4,461.25       |
| Associated - PR ADMI | 9.24.25               | 09.24.25 Associated - HRA | 4,269.98       |
| Trane                | 990274478             | CUH REPLACEMENT '25       | 4,265.00       |
| General Comm         | 349643                | RADIOS                    | 4,238.80       |
| PCARD - Omnicharge   | 15510                 | Omni Charger              | 4,198.50       |
| Elsevier             | HEI1000025466         | ESSENTIALS OF NURSING     | 4,168.00       |
| US Omni              | 9.26.25 ASCENSUS      | 403b Contributions        | 4,139.85       |
| SWTC REF             | SUMMER '25 HOUSING    | HOUSING SUMMER 2025       | 4,100.00       |
| Woodward Printing    | 19474011              | PREVIEW GUIDE             | 4,043.89       |
| DRC                  | 187985                | TABE TESTING              | 4,014.59       |
| Sysco                | 518051583             | CAFE                      | 3,964.51       |
| Madison National     | 1715178 9.1.25        | NIS-Life Insurance        | 3,962.72       |
| Trugreen             | 216687024             | LAWN SERVICES             | 3,961.15       |
| Elsevier             | HEI100025465          | ESSENTIALS OF NURSING     | 3,896.80       |
| Hinge Properties     | OCT '25 RENT          | OCT '25 RENT              | 3,826.73       |
| Delta                | 9.17.25               | Weekly Dental Claims      | 3,678.79       |
| Fluid Minds LLC      | 2230                  | PAT Support               | 3,609.37       |
| HBS                  | 824779-H              | VMWARE FLEX SVCS          | 3,440.00       |
| Elsevier             | HEI1000025469         | ESSENTIALS OF NURSING     | 3,410.88       |
| PCARD - Gaumard      | 130052                | Super Tory Repairs        | 3,230.00       |
| Husch Blackwell      | 3805752               | MISC LABOR/EMPLOYMENT     | 2,983.50       |
| UW Provision         | 2599273               | RIB/CHUX/LOIN             | 2,875.88       |
| Total Invoices       |                       |                           | \$1,738,028.70 |

| Bank Withdrawals                    |                  |             |                |
|-------------------------------------|------------------|-------------|----------------|
| Vendor                              | Transaction Date | Audit Trail | Amount         |
| September 2025 Sweep                | 9/30/2025        | GNJL014057  | 70,466.94      |
| U.S. BANK AUTOPAY ending 08.26.2025 | 9/10/2025        | GNJL013894  | 69,184.50      |
| U.S. BANK AUTOPAY 09.09.2025        | 9/24/2025        | GNJL013980  | 36,949.47      |
| Total Bank Withdrawals              |                  |             | \$176,600.91   |
| Payroll                             |                  |             |                |
| Payroll Period                      | Payroll Date     |             | Amount         |
| 09/26/2025 Payroll                  | 9/26/2025        |             | 392,475.89     |
| 09/12/2025 Payroll                  | 9/12/2025        |             | 382,609.39     |
| Total Payroll                       |                  |             | \$775,085.28   |
| Total Purchases >= \$2,500          |                  |             | \$2,689,714.89 |

## 2. Treasurer's Cash Balance

| Southwest Wisconsin Technical College        |               |                      |                       |
|----------------------------------------------|---------------|----------------------|-----------------------|
| Report of Treasurers Cash Balance 09/30/2025 |               |                      |                       |
| <b>Receipts</b>                              |               |                      |                       |
| Fund                                         |               |                      |                       |
| 1 General                                    | 622,595.00    |                      |                       |
| 2 Special Revenue                            |               |                      |                       |
| 3 Capital Projects                           | 50,000.00     |                      |                       |
| 4 Debt Service                               | -             |                      |                       |
| 5 Enterprise                                 | 85,394.00     |                      |                       |
| 6 Internal Service                           | 294,823.00    |                      |                       |
| 7 Financial Aid/Activities                   | 2,477,063.00  |                      |                       |
| <b>Total Receipts</b>                        |               | <b>3,529,875.00</b>  |                       |
| <b>Expenses</b>                              |               |                      |                       |
| Fund                                         |               |                      |                       |
| 1 General                                    | 1,872,675.00  |                      |                       |
| 2 Special Revenue                            |               |                      |                       |
| 3 Capital Projects                           | 751,538.00    |                      |                       |
| 4 Debt Service                               | -             |                      |                       |
| 5 Enterprise                                 | 160,722.00    |                      |                       |
| 6 Internal Service                           | 297,517.00    |                      |                       |
| 7 Financial Aid/Activities                   | 2,550,111.00  |                      |                       |
| <b>Total Expenses</b>                        |               | <b>5,632,563.00</b>  |                       |
| <b>Net cash change - month</b>               |               |                      | <b>(2,102,688.00)</b> |
| <b>EOM Cash Balances</b>                     |               |                      |                       |
| -Midwest One Operating 0356                  | 4,366.12      |                      |                       |
| -Midwest One Investment 7167                 | 2,959,133.52  |                      |                       |
| -Cash on Hand                                | 2,700.00      |                      |                       |
| -Local Government Investment Pool            | 11,240,791.81 |                      |                       |
| <b>Ending Cash/Investment Balance</b>        |               | <b>14,206,991.45</b> |                       |

### 3. Budget Control

| Southwest Wisconsin Technical College |                      |                          |                       |                       |                       |                       |                       |  |
|---------------------------------------|----------------------|--------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--|
| YTD Summary for Funds 1-7             |                      |                          |                       |                       |                       |                       |                       |  |
| For 3 Months ended September 2025     |                      |                          |                       |                       |                       |                       |                       |  |
|                                       |                      |                          |                       |                       |                       |                       |                       |  |
|                                       |                      |                          |                       |                       |                       |                       |                       |  |
|                                       |                      |                          |                       |                       |                       |                       |                       |  |
|                                       |                      |                          |                       |                       |                       |                       |                       |  |
|                                       | <b>2025-26</b>       | <b>2025-26</b>           | <b>2025-26</b>        | <b>2024-25</b>        | <b>2023-24</b>        | <b>2022-23</b>        | <b>2021-22</b>        |  |
|                                       | <b><u>Budget</u></b> | <b><u>YTD Actual</u></b> | <b><u>Percent</u></b> | <b><u>Percent</u></b> | <b><u>Percent</u></b> | <b><u>Percent</u></b> | <b><u>Percent</u></b> |  |
| General Fund Revenue                  | 26,823,700.00        | 5,361,124.02             | 19.99                 | 18.51                 | 20.16                 | 19.51                 | 17.87                 |  |
| General Fund Expenditures             | 27,283,200.00        | 6,503,145.51             | 23.84                 | 19.83                 | 22.75                 | 21.32                 | 19.94                 |  |
| Capital Projects Fund Revenue         | 4,075,000.00         | 51,232.00                | 1.26                  | 0.27                  | 0.39                  | 0.05                  | 0.28                  |  |
| Capital Projects Fund Expenditures    | 4,000,000.00         | 763,688.91               | 19.09                 | 2.38                  | 2.16                  | 10.79                 | 33.12                 |  |
| Debt Service Fund Revenue             | 6,860,000.00         | -                        | -                     | -                     | -                     | -                     | -                     |  |
| Debt Service Fund Expenditures        | 6,946,500.00         | -                        | -                     | -                     | -                     | -                     | -                     |  |
| Enterprise Fund Revenue               | 2,330,000.00         | 756,483.58               | 32.47                 | 34.63                 | 35.08                 | 22.76                 | 36.00                 |  |
| Enterprise Fund Expenditure           | 2,400,000.00         | 597,327.60               | 24.89                 | 16.45                 | 17.75                 | 17.64                 | 53.87                 |  |
| Internal Service Fund Revenue         | 4,455,000.00         | 889,252.44               | 19.96                 | 16.25                 | 21.46                 | 22.54                 | 15.03                 |  |
| Internal Service Fund Expenditures    | 4,455,000.00         | 942,628.50               | 21.16                 | 15.71                 | 16.81                 | 23.54                 | 22.54                 |  |
| Trust & Agency Fund Revenue           | 9,100,000.00         | 2,862,339.91             | 31.45                 | 30.65                 | 33.82                 | 12.16                 | 34.62                 |  |
| Trust & Agency Fund Expenditures      | 9,125,000.00         | 2,892,289.51             | 31.70                 | 34.01                 | 33.88                 | 27.70                 | 30.20                 |  |
| <b>Grand Total Revenue</b>            | <b>53,643,700.00</b> | <b>9,920,431.95</b>      | <b>18.49</b>          | <b>17.16</b>          | <b>18.19</b>          | <b>14.43</b>          | <b>17.79</b>          |  |
| <b>Grand Total Expenditures</b>       | <b>54,209,700.00</b> | <b>11,699,080.03</b>     | <b>21.58</b>          | <b>18.07</b>          | <b>18.47</b>          | <b>18.24</b>          | <b>21.44</b>          |  |

### E. Contract Revenue

There were four contracts totaling \$11,106.25 in September 2025 being presented for Board approval:

| 2025-2026 CONTRACTS          |                   |                                            |                       |                          |              |                                                           |                    |            |        |
|------------------------------|-------------------|--------------------------------------------|-----------------------|--------------------------|--------------|-----------------------------------------------------------|--------------------|------------|--------|
| 9/1/2025 to 9/30/2025        |                   |                                            |                       |                          |              |                                                           |                    |            |        |
|                              |                   |                                            |                       |                          |              |                                                           | INDIRECTCOSTFACTOR |            |        |
|                              |                   |                                            |                       |                          |              | Exchange of<br>Services<br>(Instructional<br>Fees Waived) | On-Campus          | Off-Campus | Waiver |
| <u>Contract Holder</u>       | <u>Contract #</u> | <u>Service Provided</u>                    | <u>Contact</u>        | <u>Number<br/>Served</u> | <u>Price</u> |                                                           |                    |            |        |
| L&MCorrugated Container Corp | 03-2026-0079-I-41 | Leaderhips Academy- Person (DOEGrant)      | Dennis Cooley         | 7                        | \$ 3,456.25  | No                                                        |                    | X          |        |
| Schreiber Foods              | 03-2026-0080-I-41 | Continuous Improvement Workshop (DOEGrant) | Dennis Cooley         |                          | \$ 50.00     | No                                                        |                    | X          |        |
| L&MCorrugated Container Corp | 03-2026-0081-T-41 | Safety Readiness Review (DOEGrant)         | Dennis Cooley         |                          | \$ 100.00    | No                                                        |                    | X          |        |
| Cardinal Glass Industries    | 03-2026-0088-I-41 | FANUCRobotics Operations &Programs         | Dennis Cooley         | 5                        | \$ 7,500.00  | No                                                        |                    | X          |        |
|                              |                   |                                            |                       |                          |              |                                                           |                    |            |        |
|                              |                   |                                            |                       |                          |              |                                                           |                    |            |        |
|                              |                   |                                            |                       |                          |              |                                                           |                    |            |        |
|                              |                   |                                            |                       |                          |              |                                                           |                    |            |        |
|                              |                   |                                            |                       |                          |              |                                                           |                    |            |        |
|                              |                   |                                            | TOTALof all Contracts | 12                       | \$ 11,106.25 |                                                           |                    |            |        |
|                              |                   |                                            | Exchange ofServices   | -                        | \$ -         |                                                           |                    |            |        |
|                              |                   |                                            | For Pay Service       | 12                       | \$ 11,106.25 |                                                           |                    |            |        |

## **F. Personnel Items**

The Personnel Report includes a recommendation of two new hires, one promotion/transfer, and three retirements:



### **PERSONNEL REPORT October 13, 2025**

#### **EMPLOYMENT: NEW HIRE**

|                                   |                                                                                    |
|-----------------------------------|------------------------------------------------------------------------------------|
| Name:                             | Tina Boebel                                                                        |
| Title:                            | Financial Aid Assistant/Accounting Bursar                                          |
| How many applicants & interviewed | 16 applicants; 4 interviewed                                                       |
| Start Date:                       | 09/29/2025                                                                         |
| Salary/Wages:                     | \$22.50/hour                                                                       |
| Classification:                   | Full Time/Benefited                                                                |
| Education and/or Experience:      | Associate's degree in Accounting from SWTC. 10+ years of experience in accounting. |

|                                   |                                                                     |
|-----------------------------------|---------------------------------------------------------------------|
| Name:                             | Melissa Lipska                                                      |
| Title:                            | Social Science Instructor                                           |
| How many applicants & interviewed | 14 applicants; 5 interviewed                                        |
| Start Date:                       | 1/1/2026                                                            |
| Salary/Wages:                     | \$70,000                                                            |
| Classification:                   | Full Time/Benefitted                                                |
| Education and/or Experience:      | Master's in Education Counseling. 3 years of experience instructing |

#### **PROMOTIONS/TRANSFER**

#### **NEW POSITION**

|            |                                                   |
|------------|---------------------------------------------------|
| Abby Meier | Child Care Center Lead Teacher/Assistant Director |
|------------|---------------------------------------------------|

#### **RETIREMENTS / RESIGNATIONS**

|                                    |                    |
|------------------------------------|--------------------|
| Paula Timmerman (July 1, 2026)     | Child Care Aid     |
| Heather Norsby (December 31, 2025) | Nursing Instructor |
| Robert Lund (April 2, 2026)        | Custodian          |

**Recommendation:** Approve the October 23, 2025, Consent Agenda as presented.

## **Other Items Requiring Board Action**

### ***A. Approval of Updated Capital Financing Plan***

Caleb White, Interim President and Vice President for Administrative Services, will review a proposal to amend the College's capital project financing plan. The updated plan follows.

**Recommendation:** *Approve, as presented, the Updated Capital Project Financing Plan.*

| Term - payments (assumed 5% for all)               | Total Note<br>Amount | %<br>Δ | Net Existing<br>Debt Service | New Issue<br>Debt Serv | Combined<br>Debt Serv | %<br>Δ | Tax<br>Levy    | %<br>Δ | Tax Levy<br>Deficit |      |
|----------------------------------------------------|----------------------|--------|------------------------------|------------------------|-----------------------|--------|----------------|--------|---------------------|------|
| 2025 5 yr note - \$800k annual payments            | 4,000,000            | 0.00%  | 6,653,222                    |                        | 6,653,222             | 0.31%  | 6,700,000      | 1.52%  | 46,778              | 2025 |
| 2026 5 yr note - \$900k annual payments            | 4,500,000            | 12.50% | 5,788,075                    | 1,102,500              | 6,890,575             | 3.57%  | 6,900,000      | 2.99%  | 9,425               | 2026 |
| 2027 5 yr note - \$900k annual payments            | 4,500,000            | 0.00%  | 4,854,475                    | 2,160,000              | 7,014,475             | 1.80%  | 7,050,000      | 2.17%  | 35,525              | 2027 |
| 2028 5 yr note - \$900k annual payments            | 4,500,000            | 0.00%  | 3,972,000                    | 3,172,500              | 7,144,500             | 1.85%  | 7,200,000      | 2.13%  | 55,500              | 2028 |
| 2029 4 yr note - \$1.7M/1.3M/1.0M/500k annual pays | 4,500,000            | 0.00%  | 2,531,350                    | 4,920,000              | 7,451,350             | 4.29%  | 7,350,000      | 2.08%  | (101,350)           | 2029 |
| 2030 3 yr note - \$3.2M/1.0M/300k annual payments  | 4,500,000            | 0.00%  |                              | 7,655,000              | 7,655,000             | 2.73%  | 7,500,000      | 2.04%  | (155,000)           | 2030 |
| 2031 2 yr note - \$3.7M/900k annual payments       | 4,600,000            | 2.22%  |                              | 7,817,500              | 7,817,500             | 2.12%  | 7,650,000      | 2.00%  | (167,500)           | 2031 |
| 2032 6 mo note*                                    | 5,200,000            | 13.04% |                              | 7,995,000              | 7,995,000             | 2.27%  | 7,800,000      | 1.96%  | (195,000)           | 2032 |
| 2033 6 mo note                                     | 7,900,000            | 51.92% |                              | 8,097,500              | 8,097,500             | 1.28%  | 7,950,000      | 1.92%  | (147,500)           | 2033 |
| 2034 6 mo note                                     | 8,000,000            | 1.27%  |                              | 8,200,000              | 8,200,000             | 1.27%  | 8,100,000      | 1.89%  | (100,000)           | 2034 |
| 2035 6 mo note                                     | 8,200,000            | 2.50%  |                              | 8,405,000              | 8,405,000             | 2.50%  | 8,250,000      | 1.85%  | (155,000)           | 2035 |
| 2036 6 mo note                                     | 8,300,000            | 1.22%  |                              | 8,507,500              | 8,507,500             | 1.22%  | 8,400,000      | 1.82%  | (107,500)           | 2036 |
| 2037 6 mo note                                     | 8,500,000            | 2.41%  |                              | 8,712,500              | 8,712,500             | 2.41%  | 8,550,000      | 1.79%  | (162,500)           | 2037 |
| 2038 6 mo note                                     | 8,600,000            | 1.18%  |                              | 8,815,000              | 8,815,000             | 1.18%  | 8,700,000      | 1.75%  | (115,000)           | 2038 |
|                                                    | 115% Δ               |        |                              | 23,799,122             |                       |        | 30% Δ          | 1.99%  | (1,259,122)         |      |
|                                                    |                      |        |                              |                        |                       |        | <b>Average</b> |        |                     |      |

\* At 6/30/32, the college would have no outstanding long term debt

|                                               | Actual<br>6/30/2011 | Actual<br>6/30/2025 | Projected<br>6/30/2032 |
|-----------------------------------------------|---------------------|---------------------|------------------------|
| Long Term Debt                                |                     |                     |                        |
| General Obligation Capital Projects Borrowing | 33,975,000          | 16,150,000          | -                      |
| Other Post Employment Benefits                | 11,936,782          | 1,600,000**         | 400,000                |
|                                               | <b>45,911,782</b>   | <b>17,750,000</b>   | <b>400,000</b>         |

\*\* Anticipated based on actuarial determined amount of 1,878,029 on 6/30/2024

***B. Resolution Authorizing the Issuance of Not to Exceed \$4,500,000 General Obligation Promissory Notes, Series 2025A; and Setting the Sale***

Mr. White will present the following: Up to \$700,000 for the public purpose of paying the cost of building remodeling and improvement projects, and up to \$3,800,000 for the public purpose of paying the costs of the acquisition of movable equipment, are being requested. The resolution is included as follows.

**Recommendation:** *Approve the Resolution Authorizing the Issuance of Not to Exceed \$4,500,000 General Obligation Promissory Notes, Series 2025A; and Setting the Sale.*

RESOLUTION NO. \_\_\_\_

RESOLUTION AUTHORIZING THE ISSUANCE OF NOT TO EXCEED  
\$4,500,000 GENERAL OBLIGATION PROMISSORY NOTES, SERIES 2025A;  
AND SETTING THE SALE

WHEREAS, the Southwest Wisconsin Technical College District, Crawford, Grant, Iowa, Lafayette, Richland, Green, Dane, Sauk and Vernon Counties, Wisconsin (the "District") is presently in need of funds in the amount of \$700,000 for the public purpose of paying the cost of building remodeling and improvement projects and in the amount of \$3,800,000 for the public purpose of paying the cost of the acquisition of movable equipment, and there are insufficient funds on hand to pay said costs;

WHEREAS, the District hereby finds and determines that the projects are within the District's power to undertake and therefore serve a "public purpose" as that term is defined in Section 67.04(1)(b), Wisconsin Statutes; and

WHEREAS, technical college districts are authorized by the provisions of Section 67.12(12), Wisconsin Statutes, to borrow money and issue general obligation promissory notes for such public purposes.

NOW, THEREFORE, BE IT:

RESOLVED, that the District shall issue general obligation promissory notes in an amount not to exceed \$700,000 for the public purpose of paying the cost of building remodeling and improvement projects; and be it further

RESOLVED, that the District shall issue general obligation promissory notes in an amount not to exceed \$3,800,000 for the public purpose of paying the cost of the acquisition of movable equipment; and be it further

RESOLVED, that

Section 1. Authorization and Sale of the Notes. For the purpose of paying the costs specified above in the amounts authorized for those purposes (collectively, the "Project"), there shall be borrowed pursuant to Section 67.12(12), Wisconsin Statutes, the principal sum of not to exceed FOUR MILLION FIVE HUNDRED THOUSAND DOLLARS (\$4,500,000) from a purchaser to be determined by subsequent resolution of the District Board (the "Purchaser"). To evidence such indebtedness, the Chairperson and Secretary are hereby authorized, empowered and directed to make, execute, issue and sell to the Purchaser for, on behalf of and in the name of the District, general obligation promissory notes aggregating the principal amount of not to exceed FOUR MILLION FIVE HUNDRED THOUSAND DOLLARS (\$4,500,000) (the "Notes").

Section 2. Notice to Electors. Pursuant to Section 67.12(12)(e)5, Wisconsin Statutes, the Secretary shall, within ten (10) days of adoption of this Resolution, cause public notice of the adoption of this Resolution to be given to the electors of the District by publishing notices in the official newspaper of the District. The notices to electors shall be in substantially the forms attached hereto as Exhibits A and B (collectively, the "Notices") and incorporated herein by this reference.

Section 3. Sale of the Notes. The Notes shall be offered for public sale. At a subsequent meeting, the District Board shall consider such bids as may have been received, take action on the bids and specify the terms of and interest rates on the Notes.

Section 4. Official Statement. The Secretary shall cause an Official Statement to be prepared by Robert W. Baird & Co. Incorporated. The appropriate District officials shall determine when the Official Statement is final for purposes of Securities and Exchange Commission Rule 15c2-12 and shall certify said Statement, such certification to constitute full authorization of such Official Statement under this Resolution.

Section 5. Conflicting Resolutions; Severability; Effective Date. All prior resolutions, rules or other actions of the District Board or any parts thereof in conflict with the provisions hereof shall be, and the same are, hereby rescinded insofar as the same may so conflict. In the event that any one or more provisions hereof shall for any reason be held to be illegal or invalid, such illegality or invalidity shall not affect any other provisions hereof. The foregoing shall take effect immediately upon adoption and approval in the manner provided by law. If any of the Notes may be subject to a petition for referendum, any action with respect to the sale of the Notes shall be subject to the condition that no petition for referendum has been filed within thirty (30) days of publication of the Notices provided for under Section 2 of this Resolution or, if a petition is filed, that any required referendum approval is obtained.

Section 6. Expenditure of Funds and Declaration of Official Intent. The District shall make expenditures as needed from its funds on hand to pay the cost of the Project until proceeds of the Notes become available. The District hereby officially declares its intent under Treas. Reg. Section 1.150-2 to reimburse said expenditures with proceeds of the Notes, the principal amount of which is not expected to exceed \$4,500,000.

Adopted, approved and recorded October 23, 2025.

\_\_\_\_\_  
Chris J. Prange  
Chairperson

ATTEST:

\_\_\_\_\_  
Kent Enright  
Secretary

(SEAL)

EXHIBIT A

NOTICE TO THE ELECTORS  
OF THE  
SOUTHWEST WISCONSIN TECHNICAL COLLEGE DISTRICT  
CRAWFORD, GRANT, IOWA, LAFAYETTE, RICHLAND, GREEN, DANE, SAUK AND  
VERNON COUNTIES, WISCONSIN

NOTICE IS HEREBY GIVEN that the District Board of the above-named District, at a meeting duly called, noticed, held and conducted on October 23, 2025, adopted a resolution pursuant to the provisions of Section 67.12(12), Wisconsin Statutes, to authorize a borrowing in an amount not to exceed \$700,000 by issuing general obligation promissory notes of the District for the public purpose of paying the cost of building remodeling and improvement projects.

A copy of said resolution is on file in the District office, located at 1800 Bronson Boulevard, Fennimore, Wisconsin, and is available for public inspection upon request by contacting Karen Campbell at the District by email at the following address: [kcampbell@swtc.edu](mailto:kcampbell@swtc.edu) or by phone at (608) 822-2768.

The District Board need not submit said resolution to the electors for approval unless within 30 days after the publication of this Notice there is filed with the Secretary of the District Board a petition meeting the standards set forth in Section 67.12(12)(e)5, Wisconsin Statutes, requesting a referendum thereon at a special election. If no such petition is filed, then the resolution shall be effective without a referendum.

Dated this 23rd day of October, 2025.

BY THE ORDER OF THE  
DISTRICT BOARD

Kent Enright  
District Secretary

EXHIBIT B

NOTICE TO THE ELECTORS  
OF THE  
SOUTHWEST WISCONSIN TECHNICAL COLLEGE DISTRICT  
CRAWFORD, GRANT, IOWA, LAFAYETTE, RICHLAND, GREEN, DANE, SAUK AND  
VERNON COUNTIES, WISCONSIN

NOTICE IS HEREBY GIVEN that the District Board of the above-named District, at a meeting duly called, noticed, held and conducted on October 23, 2025, adopted a resolution pursuant to the provisions of Section 67.12(12), Wisconsin Statutes, to authorize a borrowing in an amount not to exceed \$3,800,000 by issuing general obligation promissory notes of the District for the public purpose of paying the cost of the acquisition of movable equipment.

A copy of said resolution is on file in the District office, located at 1800 Bronson Boulevard, Fennimore, Wisconsin, and is available for public inspection upon request by contacting Karen Campbell at the District by email at the following address: [kcampbell@swtc.edu](mailto:kcampbell@swtc.edu) or by phone at (608) 822-2768.

The District Board need not submit said resolution to the electors for approval unless within 30 days after the publication of this Notice there is filed with the Secretary of the District Board a petition meeting the standards set forth in Section 67.12(12)(e)5, Wisconsin Statutes, requesting a referendum thereon at a special election. If no such petition is filed, then the resolution shall be effective without a referendum.

Dated this 23rd day of October, 2025.

BY THE ORDER OF THE  
DISTRICT BOARD

Kent Enright  
District Secretary

### **C. Resolution for Providing Tax Levy for the Year 2025**

Following is the College's 2025 levy proposal, a levy historical document, and the 2025 resolution authorizing Southwest Wisconsin Technical College to levy taxes for 2025 for \$5,325,000 for operational expenses and \$6,900,000 for debt retirement for a total tax levy of \$12,225,500. This resolution will be presented for Board approval. Mr. White will present this information at the meeting.

**Recommendation:** *Approve, as presented, the Resolution Providing for Tax Levy for the Year 2025.*

Southwest Wisconsin Technical College  
Notice of Public Hearing  
July 1, 2025 - June 30, 2026

A public hearing on the proposed 2025-2026 budget for Southwest Wisconsin Technical College will be held on June 19, 2025 6:00 p.m. in Room 430 on the Fennimore Campus. The detailed budget is available for public inspection at the District Business Office.

EXPENDITURE HISTORY

| <u>Fiscal Year</u>     | <u>Equalized Valuation</u> | <u>Mill Rates Operational (2)</u> | <u>Debt Service</u> | <u>Total Mill Rate</u> | <u>Percent Inc./(Dec.)</u> |
|------------------------|----------------------------|-----------------------------------|---------------------|------------------------|----------------------------|
| 2021-22                | 10,005,850,141             | 0.5065                            | 0.6206              | 1.1271                 | (4.57)                     |
| 2022-23                | 11,264,911,310             | 0.4453                            | 0.5779              | 1.0232                 | (9.22)                     |
| 2023-24                | 12,701,141,261             | 0.4066                            | 0.5196              | 0.9262                 | (9.48)                     |
| 2024-25                | 14,156,456,970             | 0.3745                            | 0.4733              | 0.8478                 | (8.46)                     |
| 2025-26 <sup>(1)</sup> | 44,864,279,819             | 0.3655                            | 0.4575              | 0.8230                 | (2.92)                     |
| Actual/Proposed        | 15,428,895,719             | 0.34516                           | 0.44721             | 0.79238                | (6.54)                     |

| <u>Fiscal Year</u> <sup>(3)</sup> | <u>Total Expenditures All Funds</u> | <u>Percent Inc./Dec.</u> | <u>Property Tax Levy</u> | <u>Percent Inc./(Dec.)</u> | <u>Tax on a \$100,000 Hou</u> |
|-----------------------------------|-------------------------------------|--------------------------|--------------------------|----------------------------|-------------------------------|
| 2021-22                           | 48,211,000                          | 3.09                     | 11,277,569               | 1.87                       | 112.71                        |
| 2022-23                           | 48,960,300                          | 1.55                     | 11,526,626               | 2.21                       | 102.32                        |
| 2023-24                           | 53,478,492                          | 9.23                     | 11,763,712               | 2.06                       | 92.62                         |
| 2024-25                           | 49,667,492                          | (7.13)                   | 12,002,011               | 2.03                       | 84.78                         |
| 2025-26                           | 54,209,700                          | 9.15                     | 12,234,000               | 1.93                       | 82.30                         |
| Actual/Proposed                   |                                     |                          | 12,225,500               | 1.86                       | 79.24                         |

|                                                                 |           |        |
|-----------------------------------------------------------------|-----------|--------|
| Operational Increase (based upon 1.02654% net new construction) | 129,296   | 1.08%  |
| Increase in Personal Property Tax Aid                           | (418)     | 0.00%  |
| Increase in Personal Property Tax Repeal Aid                    | (105,808) | -0.88% |
| Increase in Refunded/Rescinded Taxes                            | 419       | 0.00%  |
| Debt Service Increase                                           | 200,000   | 1.67%  |
| Tax Levy Increase                                               | 223,489   | 1.86%  |

<sup>(1)</sup> Fiscal year 2026 equalized valuation is projected to increase 3% from fiscal year 2025.

<sup>(2)</sup> Fiscal years 2022 through 2025 represent actual amounts; 2025 is estimated; 2026 is the proposed budget.

Budget/Fund Summary – All Funds

|                         | <u>General</u>       | <u>Special Revenue Operational</u> | <u>Special Revenue Non-Aidable</u> | <u>Capital Projects</u> | <u>Debt Service</u>  | <u>Enterprise</u> | <u>Internal Service</u> | <u>Total</u> |
|-------------------------|----------------------|------------------------------------|------------------------------------|-------------------------|----------------------|-------------------|-------------------------|--------------|
|                         | 5,325,500            |                                    |                                    |                         | 6,900,000            |                   |                         | 12,225,500   |
| Tax Levy                | <del>6,434,000</del> | -                                  | -                                  | -                       | <del>6,800,000</del> | -                 | -                       | 12,227,000   |
| Other Budgeted Revenues | 21,389,700           | -                                  | 9,100,000                          | 75,000                  | 60,000               | 2,330,000         | 4,455,000               | 37,409,700   |
| Total Budgeted Revenues | 26,823,700           | -                                  | 9,100,000                          | 75,000                  | 6,860,000            | 2,330,000         | 4,455,000               | 49,643,700   |
| Budgeted                |                      |                                    |                                    |                         |                      |                   |                         |              |
| Expenditures            | 27,283,200           | -                                  | 9,125,000                          | 4,000,000               | 6,946,500            | 2,400,000         | 4,455,000               | 54,209,700   |
| Excess of Revenues      |                      |                                    |                                    |                         |                      |                   |                         |              |
| Over Expenditures       | (459,500)            | -                                  | (25,000)                           | (3,925,000)             | (86,500)             | (70,000)          | -                       | (4,566,000)  |
| Operations Transfers    | 482,800              | -                                  | 58,000                             | (678,800)               | 140,000              | -                 | -                       |              |
| Proceeds from Debt      | -                    | -                                  | -                                  | 4,000,000               | -                    | -                 | -                       | 4,000,000    |
| Est. Fund Balance       |                      |                                    |                                    |                         |                      |                   |                         |              |
| 07/01/25                | 13,731,159           | -                                  | 725,495                            | (563,967)               | 2,185,692            | 3,367,504         | 2,125,984               | 21,571,867   |
| Est. Fund Balance       |                      |                                    |                                    |                         |                      |                   |                         |              |
| 06/30/25                | 13,754,459           | -                                  | 756,495                            | (1,167,767)             | 2,239,192            | 3,297,504         | 2,125,984               | 21,005,867   |

Southwest Tech  
Tax Levy History

| Year | District<br>Valuation | % Δ    | Oper<br>Mill rate | Debt Srv<br>Mill rate | Total<br>Mill rate | Operational<br>Levy | % Δ     | Debt Srv<br>Levy | % Δ     | Total<br>Levy | % Δ     |
|------|-----------------------|--------|-------------------|-----------------------|--------------------|---------------------|---------|------------------|---------|---------------|---------|
| 1990 | 2,732,445,332         |        | 1.5000            | 0.5800                | 2.0800             | 4,098,668           |         | 1,584,818        |         | 5,683,486     |         |
| 1991 | 2,828,420,885         | 3.51%  | 1.5000            | 0.5096                | 2.0096             | 4,242,631           | 3.51%   | 1,441,363        | -9.05%  | 5,683,995     | 0.01%   |
| 1992 | 2,938,334,286         | 3.89%  | 1.5000            | 0.4765                | 1.9765             | 4,407,501           | 3.89%   | 1,400,116        | -2.86%  | 5,807,618     | 2.17%   |
| 1993 | 3,087,996,405         | 5.09%  | 1.5000            | 0.4394                | 1.9394             | 4,631,995           | 5.09%   | 1,356,866        | -3.09%  | 5,988,860     | 3.12%   |
| 1994 | 3,251,058,439         | 5.28%  | 1.5000            | 0.3634                | 1.8634             | 4,876,588           | 5.28%   | 1,181,435        | -12.93% | 6,058,022     | 1.15%   |
| 1995 | 3,463,348,680         | 6.53%  | 1.5000            | 0.3179                | 1.8179             | 5,195,023           | 6.53%   | 1,100,999        | -6.81%  | 6,296,022     | 3.93%   |
| 1996 | 3,654,217,537         | 5.51%  | 1.5000            | 0.2313                | 1.7313             | 5,481,326           | 5.51%   | 845,221          | -23.23% | 6,326,547     | 0.48%   |
| 1997 | 3,903,095,592         | 6.81%  | 1.5000            | 0.1959                | 1.6959             | 5,854,643           | 6.81%   | 764,616          | -9.54%  | 6,619,260     | 4.63%   |
| 1998 | 4,162,197,549         | 6.64%  | 1.5000            | 0.2131                | 1.7131             | 6,243,296           | 6.64%   | 886,964          | 16.00%  | 7,130,261     | 7.72%   |
| 1999 | 4,555,125,630         | 9.44%  | 1.4501            | 0.2470                | 1.6971             | 6,605,388           | 5.80%   | 1,125,116        | 26.85%  | 7,730,504     | 8.42%   |
| 2000 | 4,647,208,776         | 2.02%  | 1.5000            | 0.2972                | 1.7972             | 6,970,813           | 5.53%   | 1,381,150        | 22.76%  | 8,351,964     | 8.04%   |
| 2001 | 4,984,824,827         | 7.26%  | 1.5000            | 0.2831                | 1.7831             | 7,477,237           | 7.26%   | 1,411,204        | 2.18%   | 8,888,441     | 6.42%   |
| 2002 | 5,072,997,701         | 1.77%  | 1.5000            | 0.3715                | 1.8715             | 7,609,497           | 1.77%   | 1,884,619        | 33.55%  | 9,494,115     | 6.81%   |
| 2003 | 5,243,825,118         | 3.37%  | 1.5000            | 0.4006                | 1.9006             | 7,865,738           | 3.37%   | 2,100,499        | 11.45%  | 9,966,237     | 4.97%   |
| 2004 | 5,530,910,809         | 5.47%  | 1.5000            | 0.3937                | 1.8937             | 8,296,366           | 5.47%   | 2,177,534        | 3.67%   | 10,473,900    | 5.09%   |
| 2005 | 6,165,410,354         | 11.47% | 1.3879            | 0.3981                | 1.7860             | 8,557,186           | 3.14%   | 2,454,439        | 12.72%  | 11,011,625    | 5.13%   |
| 2006 | 6,594,973,989         | 6.97%  | 1.3809            | 0.3724                | 1.7533             | 9,107,000           | 6.43%   | 2,455,750        | 0.05%   | 11,562,750    | 5.00%   |
| 2007 | 7,043,493,978         | 6.80%  | 1.3746            | 0.3491                | 1.7237             | 9,682,000           | 6.31%   | 2,459,000        | 0.13%   | 12,141,000    | 5.00%   |
| 2008 | 7,467,594,427         | 6.02%  | 1.4046            | 0.4856                | 1.8902             | 10,489,000          | 8.34%   | 3,626,000        | 47.46%  | 14,115,000    | 16.26%  |
| 2009 | 7,518,999,479         | 0.69%  | 1.4647            | 0.6650                | 2.1297             | 11,013,000          | 5.00%   | 5,000,000        | 37.89%  | 16,013,000    | 13.45%  |
| 2010 | 7,443,586,863         | -1.00% | 1.5000            | 0.6234                | 2.1234             | 11,165,380          | 1.38%   | 4,640,000        | -7.20%  | 15,805,380    | -1.30%  |
| 2011 | 7,392,536,724         | -0.69% | 1.5000            | 0.6277                | 2.1277             | 11,088,800          | -0.69%  | 4,640,000        | 0.00%   | 15,728,800    | -0.48%  |
| 2012 | 7,307,828,856         | -1.15% | 1.5000            | 0.6349                | 2.1349             | 10,961,700          | -1.15%  | 4,640,000        | 0.00%   | 15,601,700    | -0.81%  |
| 2013 | 7,313,252,611         | 0.07%  | 1.5292            | 0.6345                | 2.1637             | 11,183,080          | 2.02%   | 4,640,000        | 0.00%   | 15,823,080    | 1.42%   |
| 2014 | 7,457,681,284         | 1.97%  | 0.6174            | 0.6356                | 1.2530             | 4,604,688           | -58.82% | 4,740,000        | 2.16%   | 9,344,688     | -40.94% |
| 2015 | 7,682,130,623         | 3.01%  | 0.6154            | 0.6300                | 1.2454             | 4,727,729           | 2.67%   | 4,840,000        | 2.11%   | 9,567,729     | 2.39%   |
| 2016 | 7,917,220,710         | 3.06%  | 0.6270            | 0.6252                | 1.2522             | 4,963,940           | 5.00%   | 4,950,000        | 2.27%   | 9,913,940     | 3.62%   |
| 2017 | 8,190,692,493         | 3.45%  | 0.6139            | 0.6043                | 1.2182             | 5,028,321           | 1.30%   | 4,950,000        | 0.00%   | 9,978,321     | 0.65%   |
| 2018 | 8,466,356,725         | 3.37%  | 0.6109            | 0.6313                | 1.2422             | 5,171,722           | 2.85%   | 5,345,000        | 7.98%   | 10,516,722    | 5.40%   |
| 2019 | 8,796,577,421         | 3.90%  | 0.6025            | 0.6076                | 1.2101             | 5,299,847           | 2.48%   | 5,345,000        | 0.00%   | 10,644,847    | 1.22%   |
| 2020 | 9,373,628,285         | 6.56%  | 0.5783            | 0.6028                | 1.1811             | 5,421,039           | 2.29%   | 5,650,000        | 5.71%   | 11,071,039    | 4.00%   |
| 2021 | 10,005,850,141        | 6.74%  | 0.5065            | 0.6206                | 1.1271             | 5,067,569           | -6.52%  | 6,210,000        | 9.91%   | 11,277,569    | 1.87%   |
| 2022 | 11,264,911,310        | 12.58% | 0.4453            | 0.5779                | 1.0232             | 5,016,626           | -1.01%  | 6,510,000        | 4.83%   | 11,526,626    | 2.21%   |
| 2023 | 12,701,141,261        | 12.75% | 0.4066            | 0.5196                | 0.9262             | 5,163,712           | 2.93%   | 6,600,000        | 1.38%   | 11,763,712    | 2.06%   |
| 2024 | 14,156,456,970        | 11.46% | 0.3745            | 0.4733                | 0.8478             | 5,302,011           | 2.68%   | 6,700,000        | 1.52%   | 12,002,011    | 2.03%   |
| 2025 | 15,428,895,719        | 8.99%  | 0.3452            | 0.4472                | 0.7924             | 5,325,500           | 0.44%   | 6,900,000        | 2.99%   | 12,225,500    | 1.86%   |

RESOLUTION PROVIDING FOR TAX LEVY  
FOR THE YEAR 2025

BE IT RESOLVED BY THE BOARD OF THE SOUTHWEST WISCONSIN TECHNICAL COLLEGE DISTRICT that there exists and there is hereby levied upon all of the taxable property of the Southwest Wisconsin Technical College District for the year 2025, a tax for operational expenses in the amount of \$5,325,500, a tax for debt retirement in the amount of \$6,900,000 for a total tax of \$12,225,500, and that the District Secretary of the Southwest Wisconsin Technical College District is hereby directed to extend said tax levy to the cities affected, and villages affected, and various towns affected in accordance with proportionate valuation in each municipality determined in the manner as provided by the Wisconsin Law and to certify the amount for each municipality at the time and in the manner provided by Wisconsin Law by said cities, by said villages, and by said towns, in the same manner and at the same time as taxes for general city, general village, and general town purposes are extended and collected.

Adopted and approved this 23rd day of October 2025.

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Chris J. Prange, Chairperson

ATTEST:

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Kent Enright, Secretary

***D. Approval of Fund & Account Transfers (2024-25 Budget Modifications)***

Information on the budget modifications follows. Mr. White will present a financial review followed by a review of the changes to the following funds: General, Capital, and Enterprise.

**Recommendation:** *Approve, as presented, the 2024-25 Budget Modifications.*

### Budget Modifications - 2024-25

| General Fund - 100            | Budget            | Actual            | Revised           | Change    |
|-------------------------------|-------------------|-------------------|-------------------|-----------|
| <b>Revenues</b>               |                   |                   |                   |           |
| Local Government              | 5,267,000         | 5,312,019         | 5,267,000         | -         |
| State Aids                    | 11,643,000        | 11,777,882        | 11,643,000        | -         |
| Program Fees                  | 4,868,000         | 4,801,618         | 4,868,000         | -         |
| Material Fees                 | 280,000           | 290,518           | 280,000           | -         |
| Other Student Fees            | 722,000           | 602,852           | 722,000           | -         |
| Institutional                 | 2,917,700         | 2,800,281         | 2,917,700         | -         |
| Federal                       | 1,713,700         | 1,631,493         | 1,713,700         | -         |
| Transfer                      | 228,764           | 454,042           | 228,764           | -         |
| <b>Total Revenues</b>         | <b>27,640,164</b> | <b>27,670,705</b> | <b>27,640,164</b> | <b>-</b>  |
| <b>Expenses</b>               |                   |                   |                   |           |
| Instructional                 | 15,824,800        | 14,910,863        | 15,224,800        | (600,000) |
| Instructional Resources       | 295,100           | 263,444           | 295,100           | -         |
| Student Services              | 3,490,500         | 3,029,352         | 3,490,500         | -         |
| General Institutional         | 6,009,100         | 6,542,157         | 6,609,100         | 600,000   |
| Physical Plant                | 2,417,150         | 2,410,932         | 2,417,150         | -         |
| <b>Total Expenses</b>         | <b>28,036,650</b> | <b>27,156,748</b> | <b>28,036,650</b> | <b>-</b>  |
| <b>Inc/(Dec) in fund bal.</b> | <b>(396,486)</b>  | <b>513,957</b>    | <b>(396,486)</b>  | <b>-</b>  |

| Spec Rev Fund - 200           | Budget   | Actual   | Revised  | Change   |
|-------------------------------|----------|----------|----------|----------|
| <b>Revenues</b>               |          |          |          |          |
| Institutional                 | -        | -        | -        | -        |
| Federal                       | -        | -        | -        | -        |
| <b>Total Revenues</b>         | <b>-</b> | <b>-</b> | <b>-</b> | <b>-</b> |
| <b>Expenses</b>               |          |          |          |          |
| Instructional                 | -        | -        | -        | -        |
| <b>Total Expenses</b>         | <b>-</b> | <b>-</b> | <b>-</b> | <b>-</b> |
| <b>Inc/(Dec) in fund bal.</b> | <b>-</b> | <b>-</b> | <b>-</b> | <b>-</b> |

| Capital Projects - 300        | Budget           | Actual           | Revised          | Change          |
|-------------------------------|------------------|------------------|------------------|-----------------|
| <b>Revenues</b>               |                  |                  |                  |                 |
| Institutional                 | 75,000           | 102,511          | 75,000           | -               |
| Federal                       | 654,400          | -                | 654,400          | -               |
| Proceeds from debt            | 4,000,000        | 4,000,000        | 4,000,000        | -               |
| <b>Total Revenues</b>         | <b>4,729,400</b> | <b>4,102,511</b> | <b>4,729,400</b> | <b>-</b>        |
| <b>Expenses</b>               |                  |                  |                  |                 |
| Instructional                 | 930,000          | 1,122,115        | 1,130,000        | 200,000         |
| Instructional Resources       | 60,000           | 13,383           | 60,000           | -               |
| General Institutional         | 848,000          | 858,623          | 898,000          | 50,000          |
| Physical Plant                | 1,972,365        | 1,759,258        | 1,772,365        | (200,000)       |
| Transfer                      | 420,764          | 511,437          | 420,764          | -               |
| <b>Total Expenses</b>         | <b>4,231,129</b> | <b>4,264,816</b> | <b>4,281,129</b> | <b>50,000</b>   |
| <b>Inc/(Dec) in fund bal.</b> | <b>498,271</b>   | <b>(162,305)</b> | <b>448,271</b>   | <b>(50,000)</b> |

### \*\* Unaudited \*\*

| Debt Serv Fund - 400          | Budget           | Actual           | Revised          | Change   |
|-------------------------------|------------------|------------------|------------------|----------|
| <b>Revenues</b>               |                  |                  |                  |          |
| Local Government              | 6,700,000        | 6,700,000        | 6,700,000        | -        |
| State Aids                    | 24,000           | 24,415           | 24,000           | -        |
| Institutional                 | 36,000           | 132,704          | 36,000           | -        |
| Transfer                      | 140,000          | 108,680          | 140,000          | -        |
| <b>Total Revenues</b>         | <b>6,900,000</b> | <b>6,965,799</b> | <b>6,900,000</b> | <b>-</b> |
| <b>Expenses</b>               |                  |                  |                  |          |
| Physical Plant                | 6,747,389        | 6,746,616        | 6,747,389        | -        |
| <b>Total Expenses</b>         | <b>6,747,389</b> | <b>6,746,616</b> | <b>6,747,389</b> | <b>-</b> |
| <b>Inc/(Dec) in fund bal.</b> | <b>152,611</b>   | <b>219,183</b>   | <b>152,611</b>   | <b>-</b> |

| Enterprise - 500              | Budget           | Actual           | Revised          | Change        |
|-------------------------------|------------------|------------------|------------------|---------------|
| <b>Revenues</b>               |                  |                  |                  |               |
| Institutional                 | 2,300,000        | 2,266,103        | 2,300,000        | -             |
| Federal                       | 30,000           | 62,043           | 80,000           | 50,000        |
| Transfer                      | -                | -                | -                | -             |
| <b>Total Revenues</b>         | <b>2,330,000</b> | <b>2,328,146</b> | <b>2,380,000</b> | <b>50,000</b> |
| <b>Expenses</b>               |                  |                  |                  |               |
| Auxiliary Services            | 2,400,000        | 2,415,345        | 2,450,000        | 50,000        |
| <b>Total Expenses</b>         | <b>2,400,000</b> | <b>2,415,345</b> | <b>2,450,000</b> | <b>50,000</b> |
| <b>Inc/(Dec) in fund bal.</b> | <b>(70,000)</b>  | <b>(87,199)</b>  | <b>(70,000)</b>  | <b>-</b>      |

| Int Service Fund - 600        | Budget           | Actual           | Revised          | Change   |
|-------------------------------|------------------|------------------|------------------|----------|
| <b>Revenues</b>               |                  |                  |                  |          |
| Institutional                 | 4,455,000        | 3,580,168        | 4,455,000        | -        |
| <b>Total Revenues</b>         | <b>4,455,000</b> | <b>3,580,168</b> | <b>4,455,000</b> | <b>-</b> |
| <b>Expenses</b>               |                  |                  |                  |          |
| Auxiliary Services            | 4,455,000        | 3,345,293        | 4,455,000        | -        |
| <b>Total Expenses</b>         | <b>4,455,000</b> | <b>3,345,293</b> | <b>4,455,000</b> | <b>-</b> |
| <b>Inc/(Dec) in fund bal.</b> | <b>-</b>         | <b>234,875</b>   | <b>-</b>         | <b>-</b> |

| Trust/Agency Fd - 700         | Budget           | Actual           | Revised          | Change   |
|-------------------------------|------------------|------------------|------------------|----------|
| <b>Revenues</b>               |                  |                  |                  |          |
| State Aids                    | 700,000          | 649,154          | 700,000          | -        |
| Other Student Fees            | 400,000          | 290,927          | 400,000          | -        |
| Institutional                 | 900,000          | 687,054          | 900,000          | -        |
| Federal                       | 7,100,000        | 6,059,322        | 7,100,000        | -        |
| <b>Total Revenues</b>         | <b>9,100,000</b> | <b>7,686,457</b> | <b>9,100,000</b> | <b>-</b> |
| <b>Expenses</b>               |                  |                  |                  |          |
| Student Services              | 9,080,000        | 7,685,769        | 9,080,000        | -        |
| Auxiliary                     | 45,000           | 19,199           | 45,000           | -        |
| Transfer                      | (52,000)         | (57,395)         | (52,000)         | -        |
| <b>Total Expenses</b>         | <b>9,073,000</b> | <b>7,647,573</b> | <b>9,073,000</b> | <b>-</b> |
| <b>Inc/(Dec) in fund bal.</b> | <b>27,000</b>    | <b>38,884</b>    | <b>27,000</b>    | <b>-</b> |

**BUDGET MODIFICATION**  
**District: Southwest Wisconsin Technical College**  
**Fiscal Year: 2024-25**

**General Fund - 100**

|                                                         | Current Budget<br>Adopted<br><u>9/26/2024</u> | Modified Budget<br>Adopted<br><u>10/23/2025</u> | Amount<br>of<br><u>Change</u> |
|---------------------------------------------------------|-----------------------------------------------|-------------------------------------------------|-------------------------------|
| <u>Resources</u>                                        |                                               |                                                 |                               |
| Local Government                                        | 5,267,000                                     | 5,267,000                                       | -                             |
| State Aids                                              | 11,643,000                                    | 11,643,000                                      | -                             |
| Program Fees                                            | 4,868,000                                     | 4,868,000                                       | -                             |
| Material Fees                                           | 280,000                                       | 280,000                                         | -                             |
| Other Student Fees                                      | 722,000                                       | 722,000                                         | -                             |
| Institutional                                           | 2,917,700                                     | 2,917,700                                       | -                             |
| Federal                                                 | 1,713,700                                     | 1,713,700                                       | -                             |
| Transfers from Reserves and<br>Designated Fund Balances | 228,764                                       | 228,764                                         | -                             |
| Total Resources                                         | <u>27,640,164</u>                             | <u>27,640,164</u>                               | <u>-</u>                      |
| <u>Uses</u>                                             |                                               |                                                 |                               |
| Instructional                                           | 15,824,800                                    | 15,224,800                                      | (600,000)                     |
| Instructional Resources                                 | 295,100                                       | 295,100                                         | -                             |
| Student Services                                        | 3,490,500                                     | 3,490,500                                       | -                             |
| General Institutional                                   | 6,009,100                                     | 6,609,100                                       | 600,000                       |
| Physical Plant                                          | 2,417,150                                     | 2,417,150                                       | -                             |
| Total Uses                                              | <u>28,036,650</u>                             | <u>28,036,650</u>                               | <u>-</u>                      |

Caleb J. White  
Vice President for Administrative Services

**BUDGET MODIFICATION**  
**District: Southwest Wisconsin Technical College**  
**Fiscal Year: 2024-25**

**Capital Fund - 300**

|                         | Current Budget<br>Adopted<br><u>6/20/2024</u> | Modified Budget<br>Adopted<br><u>10/23/2025</u> | Amount<br>of<br><u>Change</u> |
|-------------------------|-----------------------------------------------|-------------------------------------------------|-------------------------------|
| <u>Resources</u>        |                                               |                                                 |                               |
| Institutional           | 75,000                                        | 75,000                                          | -                             |
| Federal                 | 654,400                                       | 654,400                                         | -                             |
| Proceeds from Debt      | <u>4,000,000</u>                              | <u>4,000,000</u>                                | <u>-</u>                      |
| Total Resources         | <u>4,729,400</u>                              | <u>4,729,400</u>                                | <u>-</u>                      |
| <u>Uses</u>             |                                               |                                                 |                               |
| Instructional           | 930,000                                       | 1,130,000                                       | 200,000                       |
| Instructional Resources | 60,000                                        | 60,000                                          | -                             |
| General Institutional   | 848,000                                       | 898,000                                         | 50,000                        |
| Physical Plant          | 1,972,365                                     | 1,772,365                                       | (200,000)                     |
| Transfer                | <u>420,764</u>                                | <u>420,764</u>                                  | <u>-</u>                      |
| Total Uses              | <u>4,231,129</u>                              | <u>4,281,129</u>                                | <u>50,000</u>                 |

Caleb J. White  
Vice President for Administrative Services

**BUDGET MODIFICATION**  
**District: Southwest Wisconsin Technical College**  
**Fiscal Year: 2024-25**

**Enterprise Fund - 500**

|                    | Current Budget<br>Adopted<br><u>6/20/2024</u> | Modified Budget<br>Adopted<br><u>10/23/2025</u> | Amount<br>of<br><u>Change</u> |
|--------------------|-----------------------------------------------|-------------------------------------------------|-------------------------------|
| <u>Resources</u>   |                                               |                                                 |                               |
| Institutional      | 2,300,000                                     | 2,300,000                                       | -                             |
| Federal            | 30,000                                        | 80,000                                          | 50,000                        |
| Transfer           | -                                             | -                                               | -                             |
| Total Resources    | <u>2,330,000</u>                              | <u>2,380,000</u>                                | <u>50,000</u>                 |
| <u>Uses</u>        |                                               |                                                 |                               |
| Auxiliary Services | <u>2,400,000</u>                              | <u>2,450,000</u>                                | <u>50,000</u>                 |
| Total Uses         | <u>2,400,000</u>                              | <u>2,450,000</u>                                | <u>50,000</u>                 |

Caleb J. White  
Vice President for Administrative Services

### ***E. Approval of Benefits and Compensation Proposal***

Mr. White will present a recommendation for Benefits and Compensation for Board approval:



#### Compensation and Benefits Proposal:

In recognition of the positive operational budget variance achieved in 2024/25, due in no small part to the strong fiscal stewardship shown by college employees, the college is recommending the following:

- Pay all regular FT employees a \$1,200 stipend and all regular PT employees a \$600 stipend on the first payroll in December (12/5/25)

Per guidance from the college's benefit consultant, the college is recommending the following changes to premium rates under the self-insured models for the following benefits:

- Increase health premiums by 3% for all coverage tiers beginning January 1, 2026
- Increase dental premiums by 2.5% for all coverage tiers beginning January 1, 2026

**Recommendation:** Approve, as presented, the Benefits and Compensation Proposal.

### ***F. Approval of Wisconsin Code of Ethics Resolution***

A resolution identifying the College employees subject to the Wisconsin Code of Ethics for Public Officials and Employees follows. This annual resolution is presented to the Board for approval.

**Recommendation** – Approve, as presented, the 2025 Code of Ethics Resolution.

## **RESOLUTION**

### **CODE OF ETHICS FOR PUBLIC OFFICIALS AND EMPLOYEES**

WHEREAS, Technical College District Board Members, District Directors, and other Key Administrative Staff of technical college districts are subject to the State Code of Ethics.

THEREFORE, BE IT RESOLVED that, for purposes of Wisconsin's Code of Ethics for Public Officials and Employees, subch. III of ch. 19., the Southwest Wisconsin Technical College District Board designates the following positions as deputy, associate, or assistant district directors and indicates its understanding that the current occupants of these positions and their successors to these positions are state public officials to whom Wisconsin's Ethics Code applies and officials required to file a Statement of Economic Interests:

|                 |                                                                          |
|-----------------|--------------------------------------------------------------------------|
| Caleb J. White  | Interim College President and Vice President for Administrative Services |
| Holly Clendenen | Chief Student Services Officer                                           |
| Katie Glass     | Chief Communications Officer                                             |
| Cynde Larsen    | Chief Academic Officer                                                   |
| Krista M. Weber | Chief Human Resources Officer                                            |

Approved this 23rd day of October 2025.

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Chris Prange, Chairperson

ATTEST:

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Kent Enright, Secretary



October 2025

## **Board Monitoring of College Effectiveness**

### **A. Review of Purchasing Activity**

See below for a six-year Purchase Card Activity Summary report and a listing of the FY2025 >\$50,000 Vendors.

**Purchase Card Activity Summary**

|                                          | <b>2019-2020</b> | <b>2020-2021</b> | <b>2021-2022</b> | <b>2022-2023</b> | <b>2023-2024</b> | <b>2025-2026</b> |
|------------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| July                                     | 254,601          | 131,692          | 15,177           | 64,102           | 119,549          | 66,834           |
| August                                   | 319,803          | 264,783          | 223,734          | 141,446          | 99,060           | 93,444           |
| September                                | 186,059          | 209,426          | 135,296          | 141,278          | 91,090           | 79,254           |
| October                                  | 86,061           | 157,390          | 79,219           | 122,831          | 152,142          | 93,701           |
| November                                 | 136,674          | 84,828           | 120,613          | 95,952           | 96,465           | 109,785          |
| December                                 | 157,592          | 106,300          | 84,065           | 77,339           | 90,803           | 117,564          |
| January                                  | 121,420          | 130,110          | 96,034           | 202,756          | 75,819           | 73,951           |
| February                                 | 142,644          | 91,383           | 102,044          | 108,246          | 111,083          | 73,387           |
| March                                    | 67,491           | 95,850           | 114,275          | 96,806           | 92,861           | 87,890           |
| April                                    | 46,525           | 108,496          | 78,299           | 84,516           | 78,923           | 177,693          |
| May                                      | 81,218           | 76,478           | 105,726          | 91,569           | 107,495          | 139,541          |
| June                                     | 129,963          | 56,963           | 75,255           | 71,004           | 43,841           | 46,599           |
| <b>Totals</b>                            | <b>1,730,052</b> | <b>1,513,700</b> | <b>1,229,739</b> | <b>1,297,845</b> | <b>1,159,133</b> | <b>1,159,644</b> |
|                                          |                  |                  |                  |                  |                  |                  |
| Rebates                                  | 38,105           | 34,111           | 26,944           | 27,510           | 24,624           | 21,662           |
|                                          |                  |                  |                  |                  |                  |                  |
| No. of Transactions                      | 6,949            | 5,498            | 3,895            | 4,435            | 3,966            | 5,323            |
|                                          |                  |                  |                  |                  |                  |                  |
| Average Number of Transactions per Month | 579              | 458              | 325              | 370              | 331              | 444              |
|                                          |                  |                  |                  |                  |                  |                  |
| Average Transaction                      | 249              | 275              | 316              | 293              | 292              | 218              |
|                                          |                  |                  |                  |                  |                  |                  |
| Monthly Average                          | 144,171          | 126,142          | 102,478          | 108,154          | 96,594           | 96,637           |

#### **Points of Interest:**

\*Currently **133** staff and district board members have purchase cards

\*No material issues or problems have occurred with purchase card activity audits.

### \$50,000 and Greater Vendors for 2024/25

| Vendor                    | General             | Capital Equipment   | Capital Construction | Enterprise          | Internal Serv/Trust/Agency | Total               | Comments                                            |
|---------------------------|---------------------|---------------------|----------------------|---------------------|----------------------------|---------------------|-----------------------------------------------------|
| Amazon.com                | 152,159.29          |                     |                      |                     |                            | \$ 152,159.29       | Individual purchasing supplies throughout the year  |
| Anthology                 |                     | 266,315.10          |                      |                     |                            | \$ 266,315.10       | ERP                                                 |
| Arrow                     |                     |                     | 112,980.00           |                     |                            | \$ 112,980.00       | Asphalt Patching and Sealing                        |
| Berglund                  |                     |                     | 55,000.00            |                     |                            | \$ 55,000.00        | Burn Tower Fall Protection                          |
| Buckingham Mfg            |                     |                     |                      | 115,639.01          |                            | \$ 115,639.01       | Bookstore                                           |
| CDW                       | 2,864.58            | 89,591.27           |                      |                     |                            | \$ 92,455.85        | Unitrends                                           |
| CESA 3                    | 115,736.73          |                     |                      |                     |                            | \$ 115,736.73       | WIG Grant Sub Awards                                |
| CLA                       | 55,125.00           |                     |                      |                     |                            | \$ 55,125.00        | Audit Services                                      |
| Constellation             | 77,408.10           |                     |                      |                     |                            | \$ 77,408.10        | College Utilities                                   |
| DMI                       | 264,776.00          |                     |                      |                     |                            | \$ 264,776.00       | Insurance Coverage                                  |
| eCampus.com               |                     |                     |                      | 404,531.47          |                            | \$ 404,531.47       | Bookstore                                           |
| EPA                       | 1,276.00            | 77,069.72           |                      |                     |                            | \$ 78,345.72        | AV Equip: 212 Renovation - EPD Classroom Reno       |
| Express                   | 68,844.15           |                     |                      |                     |                            | \$ 68,844.15        | Business Analyst Salary                             |
| Fennimore Times           | 165,403.10          |                     |                      |                     |                            | \$ 165,403.10       | Advertising                                         |
| Fennimore Utilities       | 322,832.56          |                     |                      |                     |                            | \$ 322,832.56       | College Utilities                                   |
| Gordon Flesch             |                     |                     |                      |                     | 63,892.50                  | \$ 63,892.50        | Ink/Toner/Copier/Scanner                            |
| HBS                       | 64,376.56           |                     |                      |                     |                            | \$ 64,376.56        | Hyperflex Data Platform                             |
| Husch Blackwell           | 191,920.53          |                     |                      |                     |                            | \$ 191,920.53       | Legal Services                                      |
| Insight                   | 92,648.44           |                     |                      |                     |                            | \$ 92,648.44        | Microsoft License Renewal 2024                      |
| Jeidy Trust               |                     | 1,264,389.11        |                      |                     |                            | \$ 1,264,389.11     | Land Purchase                                       |
| Lab Midwest               | 51,833.04           | 145,949.00          |                      |                     |                            | \$ 197,782.04       | Training & Training Systems                         |
| Lamar                     | 53,200.00           |                     |                      |                     |                            | \$ 53,200.00        | Advertising                                         |
| Madison College           | 89,326.68           |                     |                      |                     |                            | \$ 89,326.68        | Marketing Consortium/Facilities Conf/QTRLY Expenses |
| Modern Campus             |                     | 83,200.00           |                      |                     |                            | \$ 83,200.00        | Lumens                                              |
| Northeast WI Tech College | 93,577.83           |                     |                      |                     |                            | \$ 93,577.83        | WI Energy Partnership                               |
| Patterson Dental CK       | 88,502.25           |                     |                      |                     |                            | \$ 88,502.25        | Dental Equipment                                    |
| PCARD-Badger Welding      | 53,625.21           |                     |                      |                     |                            | \$ 53,625.21        | Welding gasses; wire; mig guns                      |
| Performance Food Gro      |                     |                     |                      | 112,047.46          |                            | \$ 112,047.46       | Café Charges                                        |
| SHI                       |                     | 107,711.00          |                      |                     |                            | \$ 107,711.00       | Red Canary                                          |
| Sloan                     |                     | 80,846.37           |                      |                     |                            | \$ 80,846.37        | 2014 JD Corn Planter; 2025 JD Planter               |
| Trane                     | 53,600.05           | 109,320.99          |                      |                     |                            | \$ 162,921.04       | Condenser 1700 coil/Rooftop Unit/Repairs            |
| USSI                      |                     | 292,899.50          |                      |                     |                            | \$ 292,899.50       | 2020 Freightliner                                   |
| UWP                       | 135,863.14          |                     |                      |                     |                            | \$ 135,863.14       | WIG Grant Sub Awards                                |
| UWSP                      | 60,889.53           |                     |                      |                     |                            | \$ 60,889.53        | WI Energy Partnership                               |
| Vanguard                  |                     | 45,511.17           |                      | 592,940.00          |                            | \$ 638,451.17       | Computers                                           |
| Waukesha County           | 91,061.87           |                     |                      |                     |                            | \$ 91,061.87        | VMWare; Creative Cloud; Adobe; Handshake            |
| Western Tech              | 184,081.18          |                     |                      |                     |                            | \$ 184,081.18       | Apprentice Pay                                      |
| <b>Totals</b>             | <b>2,530,931.82</b> | <b>2,562,803.23</b> | <b>167,980.00</b>    | <b>1,225,157.94</b> | <b>63,892.50</b>           | <b>6,550,765.49</b> |                                                     |

Some purchases that accumulated to over \$50,000 for the entire fiscal year with any single supplier that did not receive formal bidding attention were sporadic or emergent in nature, where it was not possible at the time to predict or forecast these requirements for grouping and consolidation into a formal bid or RFP.

## B. Staffing Update

A summary of College Staffing follows:

|    | Name        | Title                                             | Status and/or Additional Info | Effective Date       | Funding Source &/or Estimated Wage Range/Hired Salary                                                                                                      |
|----|-------------|---------------------------------------------------|-------------------------------|----------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1  | Replacement | Academic Success Coach                            | Danielle Carlson              | Posted<br>5/9/2025   | C41 \$48,908.24 - \$68,471.54 Hired at \$66,500                                                                                                            |
| 2  | New         | Manufacturing Outreach Coordinator                | Lisa Schaefer                 | Posted:<br>6/6/25    | C44: \$58,124.23 - \$81,373.72 Hired at \$79,000                                                                                                           |
| 3  | Replacement | Director of Human Resources                       | On Hold                       | Posted:<br>6/2/25    | D63: \$70,133.94 – \$101,695.41                                                                                                                            |
| 4  | New         | Advisor                                           | John Richter                  | Posted:<br>7/11/2025 | C42 Salary: \$51,741.76 - \$72,438.46 Hired at \$66,500                                                                                                    |
| 5  | New         | Adult Education Instructor/Academic Success Coach | Meghan Weber                  | Posted:<br>7/18/2025 | C41: \$23.51- \$32.92 Hired at \$26.40                                                                                                                     |
| 6  | Replacement | Electical Power Distribution Lab Assistant        | Thomas Moravits               | Posted:<br>6/23/25   | B21: \$17.36 - \$22.57 Hired at \$23.00                                                                                                                    |
| 7  | Replacement | Assistant Child Care Director/Instructor          | Abby Meier                    | Posted:<br>8/8/2025  | C41 Salary: \$48,908.24 - \$68,471.54 Hired at \$49,400                                                                                                    |
| 8  | Replacement | Director of Foundation                            | Stacia Stephenson             | Posted:<br>8/8/2025  | D62: \$67,359.08 - \$97,670.88 Hired at \$97,670.88                                                                                                        |
| 9  | Replacement | Financial Aid Assistant/Accounting Bursar         | Tina Boebel                   | Posted:<br>8/8/2025  | B22 Hourly: \$19.56-\$25.37 Hired at \$22.50                                                                                                               |
| 10 | Replacement | Software Development Instructor                   | Posted                        | Posted:<br>8/8/2025  | Bachelor's Equivalency: \$51,221 - \$81,444<br>Advanced Equivalency: \$53,878 - \$85,666<br>Master's Equivalency: \$56,533 - \$89,888                      |
| 10 | Replacement | Social Science Instructor                         | Melissa Lipska                | Posted:<br>8/8/2025  | Bachelor's Equivalency: \$51,221 - \$81,444<br>Advanced Equivalency: \$53,878 - \$85,666<br>Master's Equivalency: \$56,533 - \$89,888<br>Hired at \$70,000 |
| 11 | Replacement | Medical Laboratory Technician Instructor          | Posted                        | Posted:<br>6/25/2025 | Bachelor's Equivalency: \$51,221 - \$81,444<br>Advanced Equivalency: \$53,878 - \$85,666<br>Master's Equivalency: \$56,533 - \$89,888                      |
| 12 | Replacement | Drivers Education Program Coordinator             | Posted Internally             | Posted:<br>9/16/2025 | C41 \$46,690 - \$65,366                                                                                                                                    |

## Information and Correspondence

### A. Enrollment & Application Reports and Student Success Scoreboard

#### 1. FTE Comparison Report:

|  |                                                                | <b>School Year 2025-26</b><br><b>Registration began on March 17, 2025</b> |                              |                              |                            |                            |                              |                              |                              |                            |                            |
|-----------------------------------------------------------------------------------|----------------------------------------------------------------|---------------------------------------------------------------------------|------------------------------|------------------------------|----------------------------|----------------------------|------------------------------|------------------------------|------------------------------|----------------------------|----------------------------|
| <b>FTE COMPARISON REPORT - OCTOBER 13, 2025</b>                                   |                                                                | <b>Headcount</b>                                                          |                              |                              |                            |                            | <b>FTE's</b>                 |                              |                              |                            |                            |
| <b>Program Number</b>                                                             | <b>Program Name</b>                                            | <b>FY 23-24<br/>10/16/23</b>                                              | <b>FY 24-25<br/>10/14/24</b> | <b>FY 25-26<br/>10/13/25</b> | <b>24 to 26<br/>Change</b> | <b>25 to 26<br/>Change</b> | <b>FY 23-24<br/>10/16/23</b> | <b>FY 24-25<br/>10/14/24</b> | <b>FY 25-26<br/>10/13/25</b> | <b>24 to 26<br/>Change</b> | <b>25 to 26<br/>Change</b> |
| 101011                                                                            | Accounting                                                     | 38                                                                        | 33                           | 40                           | 2                          | 7                          | 15.93                        | 13.90                        | 16.13                        | 0.20                       | 2.23                       |
| 311011                                                                            | Accounting Assistant                                           | 7                                                                         | 6                            | 8                            | 1                          | 2                          | 2.77                         | 1.83                         | 3.43                         | 0.67                       | 1.60                       |
| 305316                                                                            | Advanced EMT                                                   | -                                                                         | -                            | 12                           | 12                         | 12                         | -                            | -                            | 1.60                         | 1.60                       | 1.60                       |
| 100067                                                                            | Agribusiness Science & Technology - Agribusiness Management    | 16                                                                        | 28                           | 19                           | 3                          | (9)                        | 8.83                         | 13.30                        | 9.83                         | 1.00                       | (3.47)                     |
| 310063                                                                            | Agribusiness Science & Technology - Agronomy Tech              | 2                                                                         | 1                            | -                            | (2)                        | (1)                        | 0.93                         | 0.50                         | -                            | (0.93)                     | (0.50)                     |
| 320701                                                                            | Agricultural Power & Equipment Technician                      | 36                                                                        | 32                           | 26                           | (10)                       | (6)                        | 17.63                        | 16.73                        | 13.27                        | (4.37)                     | (3.47)                     |
| 100917                                                                            | Animal Science                                                 | 29                                                                        | 35                           | 34                           | 5                          | (1)                        | 14.67                        | 19.20                        | 17.70                        | 3.03                       | (1.50)                     |
| 100939                                                                            | Agronomy                                                       | 11                                                                        | 22                           | 26                           | 15                         | 4                          | 5.40                         | 10.77                        | 13.64                        | 8.24                       | 2.87                       |
| 303163                                                                            | Artisanal Modern Meat Butchery                                 | -                                                                         | 16                           | 13                           | 13                         | (3)                        | -                            | 2.30                         | 2.17                         | 2.17                       | (0.13)                     |
| 314051                                                                            | Auto Collision Repair & Refinish Technician                    | 6                                                                         | 13                           | 9                            | 3                          | (4)                        | 3.40                         | 7.07                         | 5.03                         | 1.63                       | (2.03)                     |
| 324042                                                                            | Automotive Technician                                          | 29                                                                        | 34                           | 35                           | 6                          | 1                          | 12.47                        | 14.73                        | 13.30                        | 0.83                       | (1.43)                     |
| 314081                                                                            | Bricklaying & Masonry (DOC)                                    | 1                                                                         | -                            | -                            | (1)                        | -                          | 0.07                         | -                            | -                            | (0.07)                     | -                          |
| 304431                                                                            | Building Maintenance & Construction (DOC)                      | 1                                                                         | -                            | 1                            | -                          | 1                          | 0.07                         | -                            | 0.07                         | (0.00)                     | 0.07                       |
| 314751                                                                            | Building Trades-Carpentry                                      | 16                                                                        | 9                            | 10                           | (6)                        | 1                          | 7.77                         | 4.43                         | 4.93                         | (2.83)                     | 0.50                       |
| 101021                                                                            | Business Analyst / Data Analyst                                | 7                                                                         | 6                            | 2                            | (5)                        | (4)                        | 3.07                         | 2.97                         | 1.03                         | (2.03)                     | (1.93)                     |
| 101023                                                                            | Business Management                                            | 88                                                                        | 79                           | 85                           | (3)                        | 6                          | 37.23                        | 34.27                        | 35.90                        | (1.33)                     | 1.63                       |
| 105305                                                                            | Cancer Information Management                                  | 70                                                                        | 57                           | 41                           | (29)                       | (16)                       | 24.30                        | 18.47                        | 13.33                        | (10.97)                    | (5.13)                     |
| 115301                                                                            | Cancer Information Management (Advanced Technical Certificate) | 1                                                                         | 9                            | 23                           | 22                         | 14                         | 0.37                         | 2.30                         | 5.73                         | 5.37                       | 3.43                       |
| 313071                                                                            | Child Care Services                                            | 3                                                                         | 3                            | 2                            | (1)                        | (1)                        | 1.40                         | 0.80                         | 0.60                         | (0.80)                     | (0.20)                     |
| 304204                                                                            | CNC Setup Technician                                           | -                                                                         | -                            | 6                            | 6                          | 6                          | -                            | -                            | 1.80                         | 1.80                       | 1.80                       |
| 314441                                                                            | CNC Machine Operator/Programmer                                | -                                                                         | 1                            | -                            | -                          | (1)                        | -                            | 0.07                         | -                            | -                          | (0.07)                     |
| 315021                                                                            | Cosmetology                                                    | 45                                                                        | 43                           | 44                           | (1)                        | 1                          | 21.57                        | 20.30                        | 22.70                        | 1.13                       | 2.40                       |
| 105046                                                                            | Criminal Justice - Law Enforcement 2                           | 26                                                                        | 35                           | 29                           | 3                          | (6)                        | 10.33                        | 14.03                        | 13.00                        | 2.67                       | (1.03)                     |
| 105045                                                                            | Criminal Justice Studies                                       | 14                                                                        | 9                            | 6                            | (8)                        | (3)                        | 6.77                         | 3.70                         | 2.80                         | (3.97)                     | (0.90)                     |
| 305042                                                                            | Criminal Justice-Law Enforcement 720 Academy                   | -                                                                         | 6                            | -                            | -                          | (6)                        | -                            | 1.60                         | -                            | -                          | (1.60)                     |
| 310915                                                                            | Dairy & Livestock Technician                                   | 1                                                                         | 1                            | -                            | (1)                        | (1)                        | 0.20                         | 0.50                         | -                            | (0.20)                     | (0.50)                     |
| 305082                                                                            | Dental Assistant                                               | 13                                                                        | 10                           | 10                           | (3)                        | -                          | 6.73                         | 5.33                         | 5.63                         | (1.10)                     | 0.30                       |
| 105106                                                                            | Direct Entry Midwife                                           | 104                                                                       | 98                           | 111                          | 7                          | 13                         | 42.33                        | 41.43                        | 43.77                        | 1.43                       | 2.33                       |
| 308121                                                                            | Driver and Safety Education Certification                      | 16                                                                        | 7                            | 8                            | (8)                        | 1                          | 3.20                         | 1.60                         | 2.30                         | (0.90)                     | 0.70                       |
| 103071                                                                            | Early Childhood Education                                      | 54                                                                        | 46                           | 36                           | (18)                       | (10)                       | 22.00                        | 19.10                        | 16.40                        | (5.60)                     | (2.70)                     |
| 613073                                                                            | Early Childhood Licensing Basic Ages 0-2                       | -                                                                         | 1                            | -                            | -                          | (1)                        | -                            | 0.20                         | -                            | -                          | (0.20)                     |

| Program Number | Program Name                                            | FY 23-24<br>10/16/2 | FY 24-25<br>10/14/24 | FY 25-26<br>10/13/25 | 24 to 26<br>Change | 25 to 26<br>Change | FY 23-24<br>10/16/23 | FY 24-25<br>10/14/24 | FY 25-26<br>10/13/25 | 24 to 26<br>Change | 25 to 26<br>Change |
|----------------|---------------------------------------------------------|---------------------|----------------------|----------------------|--------------------|--------------------|----------------------|----------------------|----------------------|--------------------|--------------------|
| 314132         | Electrical Power Distribution                           | 45                  | 44                   | 43                   | (2)                | (1)                | 21.33                | 20.57                | 20.60                | (0.73)             | 0.03               |
| 504132         | Electricity (Construction) Apprentice                   | 27                  | 27                   | 30                   | 3                  | 3                  | 1.80                 | 1.80                 | 2.00                 | 0.20               | 0.20               |
| 106201         | Electromechanical Technology                            | 23                  | 14                   | 18                   | (5)                | 4                  | 11.83                | 7.73                 | 9.10                 | (2.73)             | 1.37               |
| 305313         | Emergency Medical Technician                            | 33                  | 60                   | 65                   | 32                 | 5                  | 3.37                 | 4.50                 | 5.47                 | 2.10               | 0.97               |
| 104813         | Energy Management Technology (suspended)                | 3                   | 1                    | -                    | (3)                | (1)                | 1.40                 | 0.50                 | -                    | (1.40)             | (0.50)             |
| 320804         | Farm Operations & Management - Ag Mechanics (suspended) | 1                   | -                    | -                    | (1)                | -                  | 0.53                 | -                    | -                    | (0.53)             | -                  |
| 320803         | Farm Operations & Management - Dairy (suspended)        | 2                   | -                    | -                    | (2)                | -                  | 1.13                 | -                    | -                    | (1.13)             | -                  |
| 310803         | Farm Operations & Management - Dairy Technician         | 1                   | -                    | -                    | (1)                | -                  | 0.67                 | -                    | -                    | (0.67)             | -                  |
| 310802         | Farm Operations & Management - Farm Ag Maintenance      | 3                   | -                    | -                    | (3)                | -                  | 0.30                 | -                    | -                    | (0.30)             | -                  |
| 320806         | Farm Operations & Management - Livestock (suspended)    | 3                   | -                    | -                    | (3)                | -                  | 1.63                 | -                    | -                    | (1.63)             | -                  |
| 103251         | Golf Course Management                                  | 17                  | 20                   | 16                   | (1)                | (4)                | 8.87                 | 9.23                 | 7.40                 | (1.47)             | (1.83)             |
| 102012         | Graphic And Web Design                                  | 37                  | 32                   | 25                   | (12)               | (7)                | 17.30                | 14.70                | 12.80                | (4.50)             | (1.90)             |
| 105301         | Health Information Technology                           | 36                  | 35                   | 25                   | (11)               | (10)               | 11.77                | 10.90                | 8.47                 | (3.30)             | (2.43)             |
| 105203         | Human Services Associate                                | 24                  | 18                   | 14                   | (10)               | (4)                | 12.03                | 9.60                 | 6.40                 | (5.63)             | (3.20)             |
| 108251         | Individualized Technical Studies                        | -                   | 1                    | 2                    | 2                  | 1                  | -                    | 0.20                 | 0.40                 | 0.40               | 0.20               |
| 504131         | Industrial Electrician Apprentice                       | 9                   | 6                    | 5                    | (4)                | (1)                | 0.73                 | 0.40                 | 0.33                 | (0.40)             | (0.07)             |
| 316201         | Industrial Mechanic                                     | 4                   | 6                    | 2                    | (2)                | (4)                | 2.27                 | 3.30                 | 0.67                 | (1.60)             | (2.63)             |
| 106203         | Instrumentation and Controls Technology                 | -                   | 1                    | -                    | -                  | (1)                | -                    | 0.03                 | -                    | -                  | (0.03)             |
| 101512         | IT - Cybersecurity Specialist                           | 13                  | 30                   | 25                   | 12                 | (5)                | 6.27                 | 14.77                | 11.13                | 4.87               | (3.63)             |
| 101502         | IT - Network Specialist (suspended)                     | 5                   | -                    | -                    | (5)                | -                  | 2.47                 | -                    | -                    | (2.47)             | -                  |
| 311509         | IT - Network Systems Technician                         | 5                   | 4                    | 4                    | (1)                | -                  | 2.00                 | 1.70                 | 1.57                 | (0.43)             | (0.13)             |
| 311546         | IT-Computer Support Technician (suspended)              | -                   | -                    | -                    | -                  | -                  | -                    | -                    | -                    | -                  | -                  |
| 305133         | Laboratory Science Technician                           | 2                   | 1                    | -                    | (2)                | (1)                | 0.33                 | 0.07                 | -                    | (0.33)             | (0.07)             |
| 101961         | Leadership Development (suspended)                      | 11                  | 5                    | 3                    | (8)                | (2)                | 3.60                 | 2.53                 | 1.00                 | (2.60)             | (1.53)             |
| 208001         | Liberal Arts - Associate of Arts                        | 32                  | 40                   | 38                   | 6                  | (2)                | 10.97                | 15.57                | 19.23                | 8.27               | 3.67               |
| 208002         | Liberal Arts - Associate of Science                     | 17                  | 11                   | 16                   | (1)                | 5                  | 6.20                 | 3.80                 | 6.47                 | 0.27               | 2.67               |
| 315091         | Medical Assistant                                       | 20                  | 22                   | 15                   | (5)                | (7)                | 8.17                 | 8.83                 | 5.90                 | (2.27)             | (2.93)             |
| 315302         | Medical Coding Specialist                               | 50                  | 45                   | 38                   | (12)               | (7)                | 17.37                | 14.43                | 13.50                | (3.87)             | (0.93)             |
| 105131         | Medical Laboratory Technician                           | 10                  | 7                    | 9                    | (1)                | 2                  | 4.60                 | 2.80                 | 3.80                 | (0.80)             | 1.00               |
| 305024         | Nail Technician                                         | 5                   | 3                    | 4                    | (1)                | 1                  | 0.83                 | 0.50                 | 0.67                 | (0.17)             | 0.17               |
| 101966         | Nonprofit Leadership (suspended)                        | 8                   | 7                    | 4                    | (4)                | (3)                | 3.50                 | 3.50                 | 2.00                 | (1.50)             | (1.50)             |
| 105431         | Nursing - Associate Degree                              | 186                 | 155                  | 157                  | (29)               | 2                  | 59.80                | 51.23                | 51.53                | (8.27)             | 0.30               |
| 305431         | Nursing Assistant                                       | 128                 | 105                  | 88                   | (40)               | (17)               | 13.63                | 8.70                 | 7.13                 | (6.50)             | (1.57)             |
| 611013         | Payroll Assistant                                       | -                   | 1                    | -                    | -                  | (1)                | -                    | 0.03                 | -                    | -                  | (0.03)             |
| 305132         | Phlebotomist/Specimen Processor                         | -                   | -                    | 9                    | 9                  | 9                  | -                    | -                    | 0.93                 | 0.93               | 0.93               |
| 105241         | Physical Therapist Assistant                            | 15                  | 19                   | 24                   | 9                  | 5                  | 5.40                 | 7.87                 | 9.50                 | 4.10               | 1.63               |



|                             |                                                                                                                                                                                                                                                                       |
|-----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| *                           | Degree courses - Aid codes 10, 30, 31, 32, and 50                                                                                                                                                                                                                     |
| **                          | Non-degree courses - Aid Codes 42 and 47                                                                                                                                                                                                                              |
| <b>CATEGORY DEFINITIONS</b> |                                                                                                                                                                                                                                                                       |
| 38.14                       | 38.14 Contract is set up as a program in Anthology. Students apply and register in the program for billing and tracking purposes. They are degree level courses.                                                                                                      |
| COLEDG                      | ColLEDGE Up are degree courses/programs that are offered to area HS students.                                                                                                                                                                                         |
| SCNOW                       | Start College Now includes degree courses that HS students can enroll in for college credit (SWTC faculty teach the course).                                                                                                                                          |
| TRANSCR                     | Transcripted Credit are high school courses that are also earning college credit through an agreement between SWTC and the high school.                                                                                                                               |
| UNDECIDE                    | Undecided is an option for prospective students to select when completing the application.                                                                                                                                                                            |
| YOUTHAPP                    | Youth Apprenticeship are high school students enrolled in degree level course funded by CESA. Youth Apprenticeship is to be reported when credit is granted through a course offered by the high school or the college under the provisions of s. 106.13, Wis. Stats. |
| UNDEC                       | Undeclared are degree courses (10, 3x) taken by students that are not in a program.                                                                                                                                                                                   |
| UNDES                       | Undesignated is a category for tracking non-degree courses (aid codes 42 & 47). This is a carry-over from CAMS. Anthology tracks these students in the Non-Degree category.                                                                                           |
| NONDEG                      | Non-Degree is a category for tracking non-degree course (aid codes 42 & 47) enrollment.                                                                                                                                                                               |

## 2. 2025-26 Program Application Comparison Reports

### i. 2025-26 Comparison to October 2023

| Program Application Comparison 2023/24 vs. 2025/26 |     |          |        |       |          |        |       |     |
|----------------------------------------------------|-----|----------|--------|-------|----------|--------|-------|-----|
| Fall 2026 Applications                             |     | 10/05/23 |        |       | 10/13/25 |        |       |     |
| PROGRAM                                            | CAP | IP       | ACCEPT | TOTAL | IP       | ACCEPT | TOTAL | YOY |
| Accounting                                         |     | 10       | 0      | 10    | 4        | 0      | 4     | -6  |
| Accounting Assistant                               |     | 2        | 1      | 3     | 0        | 0      | 0     | -3  |
| Agribusiness Science & Technology - Agbus Mgmt     |     |          | 8      | 8     | 7        | 2      | 9     | 1   |
| Agribusiness Science & Technology - Agronomy       |     |          | 3      | 3     |          |        |       | -3  |
| Agribusiness Science & Technology - Animal Science |     |          | 9      | 9     |          |        |       | -9  |
| Agricultural Power & Equipment Technician          |     |          | 17     | 17    | 4        | 0      | 4     | -13 |
| Animal Science                                     |     |          |        |       | 2        | 2      | 4     | 4   |
| Auto Collision Repair & Refinish Technician        |     |          | 4      | 4     |          |        |       | -4  |
| Automotive Technician                              |     |          | 15     | 15    | 12       | 1      | 13    | -2  |
| Building Trades-Carpentry                          |     |          | 4      | 4     | 3        | 1      | 4     | 0   |
| Business Management                                |     | 9        | 1      | 10    | 10       | 0      | 10    | 0   |
| Cancer Information Management                      |     | 9        | 4      | 13    | 0        | 0      | 0     | -13 |
| Cancer Information Management (ATC)                |     | 2        | 0      | 2     | 1        | 4      | 5     | 3   |
| Child Care Services                                |     | 1        | 0      | 1     | 1        | 0      | 1     | 0   |
| CNC Setup Technician                               |     |          | 0      | 0     | 0        | 0      | 0     | 0   |
| Cosmetology                                        | 24  |          | 30     | 30    | 11       | 0      | 11    | -19 |
| Criminal Justice Studies                           |     | 3        | 0      | 3     | 4        | 0      | 4     | 1   |
| Criminal Justice-Law Enforcement 2                 |     | 3        | 3      | 6     | 5        | 0      | 5     | -1  |
| Dairy and Livestock Technician                     |     |          |        |       | 2        | 0      | 2     | 2   |
| Dental Assistant                                   |     | 1        | 1      | 2     | 10       | 0      | 10    | 8   |
| Direct Entry Midwife                               |     |          | 0      | 0     | 2        | 0      | 2     | 2   |
| Early Childhood Education                          |     | 10       | 8      | 18    | 8        | 0      | 8     | -10 |
| Electrical Power Distribution                      | 44  |          | 43     | 43    | 42       | 0      | 42    | -1  |
| Electricity (Construction) Apprentice              |     |          | 0      | 0     | 5        | 0      | 5     | 5   |
| Electro-Mechanical Technology                      |     |          | 4      | 4     | 1        | 0      | 1     | -3  |
| Golf Course Management                             |     |          | 4      | 4     | 4        | 0      | 4     | 0   |
| Graphic and Web Design                             |     |          | 8      | 8     | 4        | 0      | 4     | -4  |
| Health Information Technology                      |     | 4        | 2      | 6     | 0        | 0      | 0     | -6  |
| Human Services Associate                           |     |          | 3      | 3     | 3        | 1      | 4     | 1   |
| Industrial Electrician Apprentice                  |     |          | 0      | 0     | 2        | 0      | 2     | 2   |
| Industrial Mechanic                                |     |          | 1      | 1     | 1        | 0      | 1     | 0   |
| Instrumentation and Controls Technology            |     |          | 0      | 0     |          |        |       | 0   |
| IT-Cybersecurity Specialist                        |     |          | 10     | 10    | 0        | 0      | 0     | -10 |
| IT-Network Systems Specialist                      |     |          | 2      | 2     | 0        | 0      | 0     | -2  |
| IT-Software Developer                              |     |          |        |       | 1        | 0      | 1     | 1   |
| Laboratory Science Technician                      |     |          | 0      | 0     |          |        |       | 0   |

| Fall 2026 Applications                             |     | 10/05/23   |            |            | 10/13/25   |           |            |            |
|----------------------------------------------------|-----|------------|------------|------------|------------|-----------|------------|------------|
| PROGRAM                                            | CAP | IP         | ACCEPT     | TOTAL      | IP         | ACCEPT    | TOTAL      | YOY        |
| Liberal Arts - Associate of Arts                   |     | 5          | 1          | 6          | 6          | 0         | 6          | 0          |
| Liberal Arts - Associate of Science                |     | 4          | 1          | 5          | 2          | 0         | 2          | -3         |
| Medical Assistant                                  |     |            | 16         | 16         | 1          | 0         | 1          | -15        |
| Medical Coding Specialist                          |     | 5          | 10         | 15         | 3          | 0         | 3          | -12        |
| Medical Laboratory Technician                      |     | 1          | 0          | 1          | 6          | 0         | 6          | 5          |
| Nail Technician                                    | 4   |            | 2          | 2          | 4          | 0         | 4          | 2          |
| Nursing-Associate Degree                           |     | 39         | 13         | 52         | 40         | 1         | 41         | -11        |
| Phlebotomist/Specimen Processor                    |     |            |            |            | 0          | 1         | 1          | 1          |
| Physical Therapist Assistant                       |     | 3          | 0          | 3          | 3          | 0         | 3          | 0          |
| Radiography                                        | 10  |            |            |            | 20         | 14        | 34         | 34         |
| Supply Chain Assistant                             |     |            | 0          | 0          | 0          | 0         | 0          | 0          |
| Supply Chain Management                            |     | 1          | 0          | 1          | 0          | 0         | 0          | -1         |
| Surgical Technology                                |     | 6          | 3          | 9          | 2          | 1         | 3          | -6         |
| Technical Studies-Journeyworker                    |     |            | 0          | 0          | 0          | 0         | 0          | 0          |
| Undecided                                          |     | 12         | 0          | 12         | 3          | 0         | 3          | -9         |
| Welding                                            |     |            | 13         | 13         | 11         | 2         | 13         | 0          |
| <b>TOTAL</b>                                       |     | <b>130</b> | <b>244</b> | <b>374</b> | <b>250</b> | <b>30</b> | <b>280</b> | <b>-94</b> |
| Spring 2026 Applications                           |     |            |            |            |            |           |            |            |
| PROGRAM                                            | CAP | IP         | ACCEPT     | TOTAL      | IP         | ACCEPT    | TOTAL      | YOY        |
| Accounting                                         |     |            | 2          | 2          | 2          | 2         | 4          | 2          |
| Accounting Assistant                               |     |            | 1          | 1          | 0          | 2         | 2          | 1          |
| Agribusiness Science & Technology - Agbus Mgmt     |     |            | 1          | 1          |            | 1         | 1          | 0          |
| Agribusiness Science & Technology - Agronomy       |     |            | 2          | 2          |            | 0         | 0          | -2         |
| Agribusiness Science & Technology - Animal Science |     |            | 1          | 1          |            |           |            | -1         |
| Agronomy                                           |     |            | 0          | 0          | 1          | 0         | 1          | 1          |
| Business Management                                |     |            | 2          | 2          | 5          | 2         | 7          | 5          |
| Cancer Information Management                      |     |            | 4          | 4          | 10         | 7         | 17         | 13         |
| Cancer Information Management (CIM) ATC            |     |            | 0          | 0          | 6          | 12        | 18         | 18         |
| Cosmetology                                        |     |            | 0          | 0          |            | 1         | 1          | 1          |
| Criminal Justice Studies                           |     |            | 0          | 0          | 1          | 0         | 1          | 1          |
| Criminal Justice-Law Enforcement 2                 |     |            | 2          | 2          |            | 2         | 2          | 0          |
| Dairy and Livestock Technician                     |     |            | 0          | 0          | 1          | 0         | 1          | 1          |
| Direct Entry Midwife                               | 40  | 118        | 80         | 198        | 111        | 26        | 137        | -61        |
| Driver and Safety Education Certification          |     |            | 0          | 0          | 1          | 0         | 1          | 1          |
| Early Childhood Education                          |     |            | 6          | 6          | 3          | 3         | 6          | 0          |
| Electro-mechanical Technology                      |     |            | 1          | 1          | 1          | 0         | 1          | 0          |
| Golf Course Management                             |     |            | 0          | 0          | 1          | 0         | 1          | 1          |
| Graphic and Web Design                             |     |            | 1          | 1          | 5          | 3         | 8          | 7          |
| Health Information Technology                      |     |            | 2          | 2          | 5          | 1         | 6          | 4          |
| Human Services Associate                           |     |            | 0          | 0          | 2          | 0         | 2          | 2          |
| Individualized Technical Studies                   |     |            | 0          | 0          | 1          | 0         | 1          | 1          |
| Industrial Mechanic                                |     |            | 1          | 1          |            | 0         | 0          | -1         |
| IT-Cybersecurity Specialist                        |     |            | 2          | 2          | 2          | 0         | 2          | 0          |
| IT-Network Systems Technician                      |     |            | 1          | 1          | 2          | 1         | 3          | 2          |
| Liberal Arts - Associate of Arts                   |     |            | 1          | 1          | 1          | 2         | 3          | 2          |
| Liberal Arts - Associate of Science                |     |            | 0          | 0          | 2          | 1         | 3          | 3          |
| Medical Assistant                                  |     |            | 2          | 2          | 2          | 2         | 4          | 2          |
| Medical Coding Specialist                          |     |            | 10         | 10         | 11         | 7         | 18         | 8          |
| Medical Laboratory Technician                      |     |            | 0          | 0          | 1          | 0         | 1          | 1          |
| Nursing-Associate Degree                           |     |            | 11         | 11         | 42         | 11        | 53         | 42         |
| Nursing-Associate Degree-Part-time                 |     |            | 15         | 15         |            | 0         | 0          | -15        |
| Payroll Assistant                                  |     |            | 0          | 0          | 1          | 0         | 1          | 1          |
| Physical Therapist Assistant                       |     |            | 0          | 0          | 2          | 0         | 2          | 2          |
| Production Planner Certificate                     |     |            | 1          | 1          |            | 0         | 0          | -1         |
| Radiography                                        |     |            | 0          | 0          | 7          | 0         | 7          | 7          |
| Supply Chain Assistant                             |     |            | 0          | 0          | 1          | 0         | 1          | 1          |
| Supply Chain Management                            |     |            | 0          | 0          |            | 1         | 1          | 1          |
| Surgical Technology                                |     |            | 0          | 0          | 3          | 1         | 4          | 4          |
| Tax Preparer Assistant                             |     |            | 0          | 0          | 1          | 0         | 1          | 1          |
| Undeclared                                         |     |            | 0          | 0          | 4          | 11        | 15         | 15         |
| Welding                                            |     |            |            | 1          | 1          | 0         | 1          | 0          |
| <b>TOTAL</b>                                       |     | <b>118</b> | <b>150</b> | <b>268</b> | <b>239</b> | <b>99</b> | <b>338</b> | <b>70</b>  |

## ii. 2025-26 Comparison to November 2024

| Program Application Comparison 2025/26 vs. 2026/27 |     |          |        |       |          |        |       |     |  |
|----------------------------------------------------|-----|----------|--------|-------|----------|--------|-------|-----|--|
| Fall 2026 Applications                             |     | 11/03/24 |        |       | 10/13/25 |        |       |     |  |
| PROGRAM                                            | CAP | IP       | ACCEPT | TOTAL | IP       | ACCEPT | TOTAL | YOY |  |
| Accounting                                         |     | 6        | 4      | 10    | 4        | 0      | 4     | -6  |  |
| Accounting Assistant                               |     |          | 0      | 0     | 0        | 0      | 0     | 0   |  |
| Agribusiness Science & Technology - Agbus Mgmt     |     | 8        | 1      | 9     | 7        | 2      | 9     | 0   |  |
| Agricultural Power & Equipment Technician          |     | 7        | 3      | 10    | 4        | 0      | 4     | -6  |  |
| Agronomy                                           |     | 6        | 2      | 8     | 0        | 0      | 0     | -8  |  |
| Animal Science                                     |     | 5        | 1      | 6     | 2        | 2      | 4     | -2  |  |
| Artisanal Modern Meat Butchery                     |     | 1        | 4      | 5     |          | 0      | 0     | -5  |  |
| Auto Collision Repair & Refinish Technician        |     |          | 0      | 0     |          |        |       | 0   |  |
| Automotive Technician                              |     | 4        | 5      | 9     | 12       | 1      | 13    | 4   |  |
| Building Trades-Carpentry                          |     | 5        | 1      | 6     | 3        | 1      | 4     | -2  |  |
| Business Management                                |     | 9        | 3      | 12    | 10       | 0      | 10    | -2  |  |
| Cancer Information Management                      |     | 1        | 1      | 2     | 0        | 0      | 0     | -2  |  |
| Cancer Information Management (ATC)                |     |          | 9      | 9     | 1        | 4      | 5     | -4  |  |
| Child Care Services                                |     |          | 0      | 0     | 1        | 0      | 1     | 1   |  |
| CNC Setup Technician                               |     |          |        |       | 0        | 0      | 0     | 0   |  |
| Cosmetology                                        | 24  | 9        | 7      | 16    | 11       | 0      | 11    | -5  |  |
| Criminal Justice Studies                           |     | 1        | 0      | 1     | 4        | 0      | 4     | 3   |  |
| Criminal Justice-Law Enforcement 2                 |     | 3        | 7      | 10    | 5        | 0      | 5     | -5  |  |
| Dairy and Livestock Technician                     |     |          | 0      | 0     | 2        | 0      | 2     | 2   |  |
| Dental Assistant                                   |     | 1        | 5      | 6     | 10       | 0      | 10    | 4   |  |
| Driver and Safety Education Certification          |     |          | 0      | 0     | 0        | 0      | 0     | 0   |  |
| Direct Entry Midwife                               |     | 7        | 0      | 7     | 2        | 0      | 2     | -5  |  |
| Early Childhood Education                          |     | 6        | 5      | 11    | 8        | 0      | 8     | -3  |  |
| Early Childhood Licensing Basic Ages 0-2           |     | 1        | 0      | 1     | 0        | 0      | 0     | -1  |  |
| Electrical Power Distribution                      | 44  | 18       | 20     | 38    | 42       | 0      | 42    | 4   |  |
| Electro-Mechanical Technology                      |     | 3        | 2      | 5     | 1        | 0      | 1     | -4  |  |
| Electricity (Construction) Apprentice              |     | 2        | 0      | 2     | 5        | 0      | 5     | 3   |  |
| Golf Course Management                             |     | 2        | 1      | 3     | 4        | 0      | 4     | 1   |  |
| Graphic and Web Design                             |     | 8        | 1      | 9     | 4        | 0      | 4     | -5  |  |
| Health Information Technology                      |     |          | 0      | 0     | 0        | 0      | 0     | 0   |  |
| Human Services Associate                           |     | 2        | 2      | 4     | 3        | 1      | 4     | 0   |  |
| Industrial Electrician Apprentice                  |     | 2        | 0      | 2     | 2        | 0      | 2     | 0   |  |
| Industrial Mechanic                                |     | 1        | 0      | 1     | 1        | 0      | 1     | 0   |  |
| IT-Cybersecurity Specialist                        |     | 4        | 1      | 5     | 0        | 0      | 0     | -5  |  |
| IT-Network Systems Technician                      |     | 2        | 0      | 2     | 0        | 0      | 0     | -2  |  |
| IT-Software Developer                              |     |          |        |       | 1        | 0      | 1     | 1   |  |
| Laboratory Science Technician                      |     |          | 0      | 0     |          |        |       | 0   |  |
| Liberal Arts - Associate of Arts                   |     | 10       | 1      | 11    | 6        | 0      | 6     | -5  |  |
| Liberal Arts - Associate of Science                |     |          | 1      | 1     | 2        | 0      | 2     | 1   |  |
| Medical Assistant                                  |     | 2        | 1      | 3     | 1        | 0      | 1     | -2  |  |
| Medical Coding Specialist                          |     | 1        | 0      | 1     | 3        | 0      | 3     | 2   |  |
| Medical Laboratory Technician                      |     |          | 0      | 0     | 6        | 0      | 6     | 6   |  |

| Fall 2026 Applications                              |     | 11/03/24   |            |            | 10/13/25   |           |            |            |
|-----------------------------------------------------|-----|------------|------------|------------|------------|-----------|------------|------------|
| PROGRAM                                             | CAP | IP         | ACCEPT     | TOTAL      | IP         | ACCEPT    | TOTAL      | YOY        |
| Nail Technician                                     |     | 1          | 3          | 4          | 4          | 0         | 4          | 0          |
| Nursing-Associate Degree                            |     | 30         | 2          | 32         | 40         | 1         | 41         | 9          |
| Phlebotomist/Specimen Processor                     |     |            | 0          | 0          | 0          | 1         | 1          | 1          |
| Physical Therapist Assistant                        |     | 5          | 1          | 6          | 3          | 0         | 3          | -3         |
| Plumbing Apprentice                                 |     | 2          | 0          | 2          | 0          | 0         | 0          | -2         |
| Radiography                                         | 10  | 26         | 12         | 38         | 20         | 14        | 34         | -4         |
| Supply Chain Assistant                              |     |            | 0          | 0          | 0          | 0         | 0          | 0          |
| Supply Chain Management                             |     | 1          | 0          | 1          | 0          | 0         | 0          | -1         |
| Surgical Technology                                 |     | 1          | 4          | 5          | 2          | 1         | 3          | -2         |
| Technical Studies-Journeyworker                     |     | 1          | 0          | 1          | 0          | 0         | 0          | -1         |
| Undecided                                           |     | 11         | 0          | 11         | 3          | 0         | 3          | -8         |
| Welding                                             |     | 15         | 3          | 18         | 11         | 2         | 13         | -5         |
| <b>TOTAL</b>                                        |     | <b>230</b> | <b>113</b> | <b>343</b> | <b>250</b> | <b>30</b> | <b>280</b> | <b>-63</b> |
| Spring 2026 Applications                            |     |            |            |            |            |           |            |            |
| PROGRAM                                             | CAP | IP         | ACCEPT     | TOTAL      | IP         | ACCEPT    | TOTAL      | YOY        |
| Accounting                                          |     | 4          | 5          | 9          | 2          | 2         | 4          | -5         |
| Accounting Assistant                                |     | 3          | 1          | 4          | 0          | 2         | 2          | -2         |
| Agribusiness Science & Technology - Agbus Mgmt      |     |            | 1          | 1          |            | 1         | 1          | 0          |
| Agribusiness Science & Technology - Applicator Tech |     |            | 1          | 1          |            |           |            | -1         |
| Agronomy                                            |     |            |            |            | 1          | 0         | 1          | 1          |
| Animal Science                                      |     |            | 4          | 4          |            | 0         | 0          | -4         |
| Business Management                                 |     | 5          | 1          | 6          | 5          | 2         | 7          | 1          |
| Cancer Information Management                       |     | 17         | 6          | 23         | 10         | 7         | 17         | -6         |
| Cancer Information Management (ATC)                 |     | 15         | 9          | 24         | 6          | 12        | 18         | -6         |
| Child Care Services                                 |     |            | 1          | 1          |            | 0         | 0          | -1         |
| Cosmetology                                         |     |            | 0          | 0          |            | 1         | 1          | 1          |
| Criminal Justice Studies                            |     |            | 2          | 2          | 1          | 0         | 1          | -1         |
| Criminal Justice-Law Enforcement 2                  |     | 1          | 2          | 3          |            | 2         | 2          | -1         |
| Dairy and Livestock Technician                      |     |            |            |            | 1          | 0         | 1          | 1          |
| Direct Entry Midwife                                | 40  | 124        | 26         | 150        | 111        | 26        | 137        | -13        |
| Driver and Safety Education Certification           |     | 3          | 1          | 4          | 1          | 0         | 1          | -3         |
| Early Childhood Education                           |     | 4          | 2          | 6          | 3          | 3         | 6          | 0          |
| Electro-Mechanical Technology                       |     |            | 3          | 3          | 1          | 0         | 1          | -2         |
| Golf Course Management                              |     |            | 0          | 0          | 1          | 0         | 1          | 1          |
| Graphic and Web Design                              |     |            | 1          | 1          | 5          | 3         | 8          | 7          |
| Health Information Technology                       |     | 5          | 5          | 10         | 5          | 1         | 6          | -4         |
| Human Services Associate                            |     |            | 5          | 5          | 2          | 0         | 2          | -3         |
| Individualized Technical Studies                    |     |            | 1          | 1          | 1          | 0         | 1          | 0          |
| Industrial Electrician Apprentice                   |     | 1          | 0          | 1          |            | 0         | 0          | -1         |
| Industrial Mechanic                                 |     |            | 1          | 1          |            | 0         | 0          | -1         |
| IT-Cybersecurity Specialist                         |     |            | 2          | 2          | 2          | 0         | 2          | 0          |
| IT-Network Systems Technician                       |     |            | 2          | 2          | 2          | 1         | 3          | 1          |
| Liberal Arts - Associate of Arts                    |     | 2          | 3          | 5          | 1          | 2         | 3          | -2         |
| Liberal Arts - Associate Science                    |     |            | 3          | 3          | 2          | 1         | 3          | 0          |
| Medical Assistant                                   |     |            | 9          | 9          | 2          | 2         | 4          | -5         |
| Medical Coding Specialist                           |     | 13         | 10         | 23         | 11         | 7         | 18         | -5         |
| Medical Laboratory Technician                       |     | 1          | 0          | 1          | 1          | 0         | 1          | 0          |
| Nursing-Associate Degree                            |     | 39         | 17         | 56         | 42         | 11        | 53         | -3         |
| Payroll Assistant                                   |     |            |            |            | 1          | 0         | 1          | 1          |
| Physical Therapist Assistant                        |     | 2          | 2          | 4          | 2          | 0         | 2          | -2         |
| Production Planner Certificate                      |     |            | 1          | 1          |            | 0         | 0          | -1         |
| Radiography                                         |     | 14         | 0          | 14         | 7          | 0         | 7          | -7         |
| Supply Chain Assistant                              |     | 1          | 0          | 1          | 1          | 0         | 1          | 0          |
| Supply Chain Management                             |     | 3          | 1          | 4          |            | 1         | 1          | -3         |
| Surgical Technology                                 |     | 3          | 1          | 4          | 3          | 1         | 4          | 0          |
| Tax Preparer Assistant                              |     |            | 0          | 0          | 1          | 0         | 1          | 1          |
| Undecided                                           |     | 3          | 0          | 3          | 4          | 11        | 15         | 12         |
| Welding                                             |     |            | 0          | 0          | 1          | 0         | 1          | 1          |
| <b>TOTAL</b>                                        |     | <b>263</b> | <b>129</b> | <b>392</b> | <b>239</b> | <b>99</b> | <b>338</b> | <b>-54</b> |

### 3. Student Success Scoreboard

| Student Success Scoreboard                                          | 8/21/2025 | 9/15/2025 | 10/14/2025 |
|---------------------------------------------------------------------|-----------|-----------|------------|
| ACTIVE PROGRAM STUDENTS                                             |           |           |            |
| Career Assessments Completed                                        | 929       | 936       | 1,152      |
| Academic Map w/Supports & Services Completed                        | 947       | 951       | 1,150      |
| Financial Budget Completed                                          | 786       | 802       | 823        |
| Complete Students Success Plans                                     | 755       | 771       | 807        |
| ACTIVE DUAL CREDIT STUDENTS                                         |           |           |            |
| Complete Students Success Plans                                     |           |           |            |
| ACTIVE ADULT EDUCATION AND ENGLISH LANGUAGE LEARNING (ELL) STUDENTS |           |           |            |
| Career Assessments Completed                                        |           | 46        | 24         |
| Academic Map w/Supports & Services Completed                        |           | 46        | 24         |
| Financial Budget Completed                                          |           | 8         | 4          |
| Complete Students Success Plans                                     |           | 7         | 4          |
| Complete Student Success Plans - Active Students                    |           |           |            |
|                                                                     |           | 783       | 807        |
| ACCEPT & APPLICANT - RSN                                            |           |           |            |
| Career Assessments Completed                                        | 230       | 130       | 313        |
| Academic Map w/Supports & Services Completed                        | 234       | 131       | 313        |
| Financial Budget Completed                                          | 102       | 56        | 91         |
| Complete Students Success Plans                                     | 99        | 54        | 90         |

| 8/21/2025                           | 9/15/2025 | 10/14/2025 |
|-------------------------------------|-----------|------------|
| PROGRAM STUDENTS - ALL STATUSES     |           |            |
| 2,012                               | 2,039     | 2,192      |
| 2,037                               | 2,064     | 2,186      |
| 1,186                               | 1,209     | 1,240      |
| 1,124                               | 1,147     | 1,195      |
| DUAL CREDIT STUDENTS - ALL STATUSES |           |            |
| 509                                 | 511       | 570        |
| AE & ELL STUDENTS - ALL STATUSES    |           |            |
|                                     | 218       | 224        |
|                                     | 219       | 224        |
|                                     | 67        | 68         |
|                                     | 60        | 63         |
| ALL STATUSES                        |           |            |
| 1,393                               | 1,426     | 1,506      |

| Financial Gaps 25-26                          | 2/14/2025    | 3/19/2025    | 4/11/2025    | 5/12/2025    | 6/9/2025     | 6/25/2025    | 8/20/2015    | 9/16/2025    | 10/14/2025   |
|-----------------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| # of Students with Initial Gap Greater than 0 | 278          | 282          | 455          | 522          | 554          | 574          | 677          | 683          | 684          |
| Sum of Identified Initial Gaps                | \$ 1,906,385 | \$ 2,459,129 | \$ 3,876,455 | \$ 4,408,106 | \$ 4,694,157 | \$ 4,852,298 | \$ 5,758,657 | \$ 5,770,066 | \$ 8,764,338 |
| Average Initial Gap (of students with a gap)  | \$ 6,858     | \$ 8,720     | \$ 8,520     | \$ 8,445     | \$ 8,473     | \$ 8,456     | \$ 8,506     | \$ 8,448     | \$ 8,427     |
| # of Students with Current Gap Greater than 0 |              |              |              | 521          | 548          | 565          | 651          | 631          | 630          |
| Sum of Identified Current Gaps                |              |              |              | \$ 4,246,891 | \$ 4,479,237 | \$ 4,585,997 | \$ 5,248,301 | \$ 4,956,546 | \$ 4,915,519 |
| Average Current Gap (of students with a gap)  |              |              |              | \$ 8,151     | \$ 8,173     | \$ 8,112     | \$ 8,062     | \$ 7,855     | \$ 7,802     |

#### DEFINITIONS:

Active = currently taking a class

Accept & Applicant - RSN = accepted or applied to the college but not yet taking classes

Dual Credit = high school student taking college classes

2526 Students With Initial Gap Who Have a Reduced Gap 299  
% of 2526 Students With Initial Gap Who Have a Reduced Gap 44%

## **B. Presidential Search Update**

Included below is a summary highlighting the Search's process thus far. Connie Haberkorn, Human Resources Director and Presidential Search Liaison, will be present at the meeting to answer questions Board members may have.

### **Presidential Search - Report to Board 10/23/2025**

#### **Presidential Search Committee Update**

The Presidential Search Committee (listed below) held its first meeting with AGB Search Firm on Friday, October 10. This meeting provided an opportunity to review the search timeline and outline the process that will unfold over the coming months. A listening session with both the committee and the full board was also conducted during this time.

Virtual listening sessions were hosted from October 13–17, 2025, for college employees, students, and community members. These sessions were well attended, and the feedback gathered is being used to help shape the presidential search profile. In addition, all employees and students received an invitation to complete an optional, confidential survey administered by AGB to further inform the profile development.

The next meeting of the Presidential Search Committee is scheduled for Friday, November 21. This session will include important training on the Freedom of Information Act (FOIA), led by Southwest Tech's attorney Jon Anderson, and bias awareness training facilitated by Cynde Larsen.

#### **Keeping the College Informed**

To ensure transparent and timely communication throughout the search process, Katie Glass has been providing regular updates to college employees via email and the dedicated Presidential Search website: <http://www.swtc.edu/presidentialsearch>

If you have questions or would like to share feedback at any point, please email: [presidentialsearch@swtc.edu](mailto:presidentialsearch@swtc.edu). This dedicated inbox ensures inquiries are routed promptly to the appropriate person.

#### **Search Committee**

Chuck Bolstad – District Board Member & Search Chair

David Blume – District Board Member

Kent Enright – District Board Member

Jane Wonderling – District Board Member

Kris Schoville – Staff Member (Faculty) & Foundation Board Member

John Troxel – Staff Member (Support Staff)

CoraBeth Schmitz – Staff Member (Administration)

Kajal Patel – Southwest Tech Student

Theresa Sander – Business/Community Member, Human Resources Administrator, Safety – Biddick, Inc.

**Search Support Team**

Chuck Bolstad – Search Committee Chair

Chris Prange – District Board Chairperson

Connie Haberkorn – Search Liaison

Katie Glass – Chief Communications Officer

Lori Needham – Executive Assistant to the Board

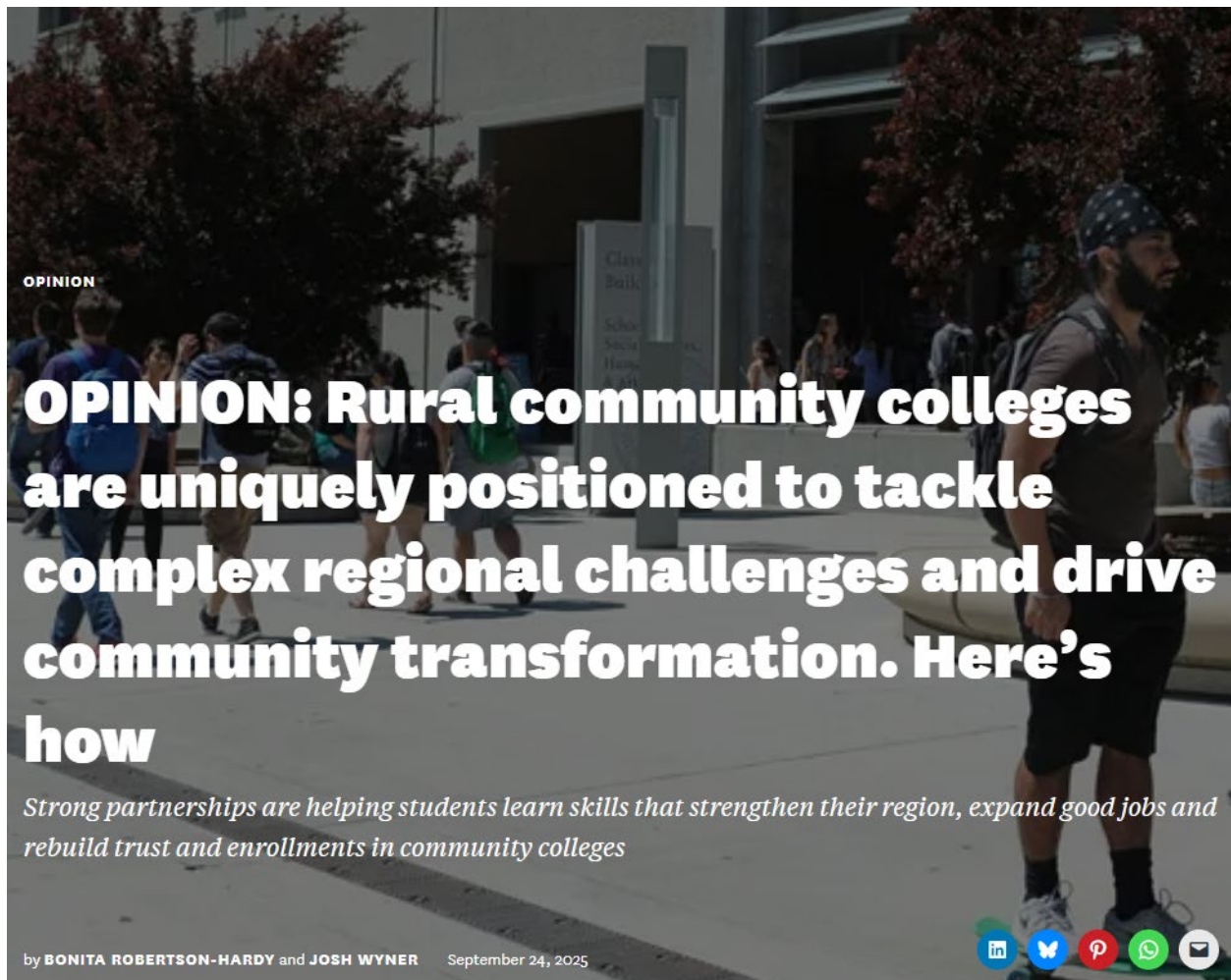
***C. Chairperson's Report***

- 1. District Boards Association (DBA) Personnel Change**
- 2. WTCS Board Meeting at Southwest Tech, November 4-5, 2025**
- 3. Joint Meeting: SWTC District/Foundation/Real Estate Foundation Boards – November 19, 2025**

***D. Interim College President's Report***

- 1. Overview of the October 22, 2025, Inservice**
- 2. Rural Community Colleges Article**

The article below will be briefly discussed during the meeting.



Credit: Bea Ahbeck Casson/The Hechinger Report

*The Hechinger Report covers one topic: education. Sign up for our newsletters to have stories delivered to your inbox. Consider becoming a member to support our nonprofit journalism.*

Every person deserves a place close to home where they can learn, grow, and build a better future. In rural areas, that place is often a community college.

But in today's environment, community colleges are under threat. Enrollment has been declining for most of the past 15 years as increasing numbers of Americans question the value of higher education. Recent reductions in federal support for college programs and for low-income Americans will almost certainly create additional pressure on community colleges to deliver education more effectively and efficiently.

But improving delivery alone will not be enough to regain trust, enrollment and government investment. Rural community colleges must become [rural development hubs](#), delivering value by bridging economic, social and civic sectors to address regional challenges.

Given their recognition and convening power in their regions, rural colleges are well-positioned to serve this role. As trusted pillars of the community, they can address complex problems in unique ways, from developing talent for employers to increasing civic and economic opportunities for residents.

**Related: Interested in innovations in higher education? Subscribe to our free biweekly [higher education newsletter](#).**

Here are three lessons from [high-performing rural community colleges](#) on how more colleges can become rural development hubs:

**1. Think beyond the institution's short-term enrollment interests and commit to strengthening the regional economy.**

When [Southwest Wisconsin Technical College](#) learned that students in its agriculture program could meet employer needs and earn strong wages by learning to operate drones and GPS-guided tractors, it overhauled its agriculture curriculum and internship placement program to ensure that every student learned those skills.

The college also strengthened its early child care program by building a transfer pathway to a bachelor's degree in elementary education, a move that will help fill teacher shortages in regional schools and provide students access to higher-wage jobs. The college also raised wages at its own child care center.

In the short term, these changes cost the college money, but in the long term, they will increase regional well-being and add value for students and employers.

**2. Strengthen connections with community partners.**

The most effective rural development hub leaders start by building trust. They listen to and learn from employers, educators and community-based organizations. That helps ensure that the solutions they devise truly strengthen the community. This requires demonstrating the flexibility and responsiveness needed to foster thriving partnerships that reflect their region's unique history, culture and economy.

Georgia Highlands College offers an excellent example. Its community faced a shortage of health care workers, compromising community health and economic progress. So Georgia Highlands partnered with Atrium Health to expand talent development; it received funding from the company for nursing education, including for student scholarships and instructors. Graduates commit to working in local health care centers.

**Related:** Is the secret to getting rural kids to college leveraging the entire community?

The college also secured funding from a regional foundation to support positions that connect high school students to the college and to programs that lead to living-wage jobs, including those in health care. Today, Georgia Highlands College is working together with K-12 schools, a local health care system and a foundation to help students succeed while addressing critical workforce and public health needs.

### **3. Build talent and leadership pipelines.**

Rural colleges do more than solve specific community challenges; they activate the next generation of civic and community leaders. They play this role by investing in local capacity and youth leadership, building a sense of belonging, fostering confidence and offering connections to educational and career pathways close to home.

That has been a focus of Wallace State Community College in Alabama. Wallace State has aligned its programs to boost a regional economy that serves rural Appalachian communities, graduating well-prepared students ready to fill in-demand jobs in welding, health care, manufacturing and other sectors.

The college president, a first-generation college graduate and longtime resident, has partnered with local K-12 schools to show students how they could benefit from a college education. Elementary school students are invited to a “let’s pretend hospital” event at the college’s nursing facilities. Middle school students get STEM programming. And every ninth grader in the county receives a free workforce skills course that explains the connection between college programs and specific careers. Outreach and targeted messaging continue through high school.

Every region faces challenges that no single institution can resolve. By embodying the three lessons above, rural community colleges across the country can increase enrollments and build trust, ensuring not just the success of their students but also of their entire region.

*Bonita Robertson-Hardy is co-executive director of the Aspen Institute Community Strategies Group. Josh Wyner is the founder and executive director of the Aspen Institute College Excellence Program.*

*Contact the opinion editor at [opinion@hechingerreport.org](mailto:opinion@hechingerreport.org).*

### **3. College Happenings**

#### ***E. Other Information Items***

#### **Establish Board Agenda Items for Next Meeting**

##### ***A. Agenda***

- 1. Approval of Board Monitoring Report: Student Access and Success**
- 2. Resolution Awarding the Sale of \$4,500,000 General Obligation Promissory Notes, Series 2025A**
- 3. Review 2026-27 Budget Process**
- 4. SWTC Real Estate and Foundation Quarterly Reports**
- 5. American Association of Community Colleges (AACC) Membership**

##### ***B. Time and Place***

**TBD**

#### **Adjournment**